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# NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Eleventh Annual General Meeting of Kia Lim Berhad will be held at Dewan Okid, 2nd Floor, Hotel Carnival, 2, Jalan Fatimah, 83000 Batu Pahat, Johor, Malaysia on Thursday, 25 May 2006 at 12.00 noon to transact the following businesses.

#### Agenda

#### **ORDINARY BUSINESS**

1. To receive the Audited Financial Statements for the year ended 31 December 2005 **RESOLUTION 1** together with the Directors' and Auditors' Report thereon.

2. To approve the payment of Directors' Fees for the year ended 31 December 2005. RESOLUTION 2

3. To re-elect the following Directors who retire in accordance with Article 80 of the Company's Articles of Association and being eligible, offer themselves for re-election: -

i)Ng Yeng Keng @ Ng Ka HiatRESOLUTION 3ii)Mohd Salleh bin JantanRESOLUTION 4iii)Tan See ChipRESOLUTION 5

 To re-appoint Datuk Ng Eng Sos @ Bah Chik pursuant to Section 129(6) of the Companies Act, 1965 as Director of the Company to hold office until the conclusion of the next Annual General Meeting.

5. To re-appoint Messrs Ernst & Young as Auditors of the Company and authorise the RESOLUTION 7 Directors to fix their remuneration.

### SPECIAL BUSINESS

6. To consider and, if thought fit, to pass the following Ordinary Resolutions:-

ORDINARY RESOLUTION 1 AUTHORITY TO ALLOT SHARES - SECTION 132D **RESOLUTION 8** 

"THAT pursuant to Section 132D of the Companies Act, 1965 and subject to the approval of the relevant authorities, the Directors be and are hereby empowered to issue shares in the Company from time to time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the issued share capital of the Company for the time being and that the Directors be and also empowered to obtain approval for the listing of and quotation for the additional shares so issued on the Bursa Malaysia Securities Berhad and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company."

#### **ORDINARY RESOLUTION 2**

PROPOSED RENEWAL OF THE EXISTING SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE ("Proposed RSM")

**RESOLUTION 9** 

"THAT approval be and is hereby given to the Company and/or its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature with related parties mentioned under section 2.1.1, of the Circular to Shareholders dated 28 April 2006 which are necessary in the ordinary course of business of the Company and its subsidiaries for day-to-day operations and on normal commercial terms which are not more favourable to the related parties than those available to the public and not detrimental to the minority shareholders of the Company and such approval shall continue to be in force until: -



# **NOTICE OF ANNUAL GENERAL MEETING**

- (a) the conclusion of the next Annual General Meeting ("AGM") following the forth coming AGM at which such Proposed Renewal Of The Existing Shareholders' Mandate For Recurrent Related Party Transactions Of A Revenue Or Trading Nature was passed, at which time will lapse, unless by ordinary resolution passed at an AGM whereby the authority is renewed, either unconditionally or subject to conditions;
- (a) the expiration of the period within which the next AGM of the Company after the date it is required to be held pursuant to Section 143(1) of the Companies Act, 1965 ("Act") (but shall not extend to such extension as may be allowed pursuant to Section 143(2) of the Act); or
- (a) revoked or varied by resolution passed by the shareholders in an AGM or EGM,

whichever is earlier;

**AND THAT** the Directors and/or any of them be and are hereby authorised to complete and do all such things (including executing such documents as may be required) to give effect to the transactions contemplated and/or authorised by this resolution."

#### **ORDINARY RESOLUTION 3**

PROPOSED SHAREHOLDERS' MANDATE FOR NEW RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE ("Proposed SM")

**RESOLUTION 10** 

- "THAT approval be and is hereby given to the Company and/or its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature with related parties mentioned under section 2.1.2, of the Circular to Shareholders dated 28 April 2006 which are necessary in the ordinary course of business of the Company and its subsidiaries for day-to-day operations and on normal commercial terms which are not more favourable to the related parties than those available to the public and not detrimental to the minority shareholders of the Company and such approval shall continue to be in force until: -
- (a) the conclusion of the next AGM of the Company following the forthcoming AGM at which such Proposed Shareholders' Mandate For New Recurrent Related Party Transactions Of A Revenue Or Trading Nature was passed, at which time will lapse, unless by ordinary resolution passed at an AGM whereby the authority is renewed, either unconditionally or subject to conditions;
- (b) the expiration of the period within which the next AGM of the Company after the date it is required to be held pursuant to Section 143(1) of the Companies Act, 1965 ("Act") (but shall not extend to such extension as may be allowed pursuant to Section 143(2) of the Act); or
- (c) revoked or varied by resolution passed by the shareholders in an AGM or EGM,

whichever is earlier;

AND THAT the Directors and/or any of them be and are hereby authorised to complete and do all such things (including executing such documents as may be required) to give effect to the transactions contemplated and/or authorised by this resolution."

7. To consider and if thought fit, to pass the following Special Resolution: -

PROPOSED AMENDMENTS TO THE ARTICLES OF ASSOCIATION OF THE RESOLUTION 11

"THAT the alterations, modifications or additions to the Articles of Association of the Company as contained in the Circular set out in Appendix I be and are here by approved."

8. To transact any other business appropriate to an AGM.

### NOTICE OF ANNUAL GENERAL MEETING

BY ORDER OF THE BOARD

#### NURULUYUN BINTI ABDUL JABAR (MIA 9113) LEONG SIEW FOONG (MAICSA No. 7007572)

Company Secretaries

Johor Bahru Dated: 3 May 2006

#### NOTES:

- 1. A member of the Company entitled to attend and vote at the Meeting shall not be entitled to appoint more than two proxies to attend and vote in his stead. Where a member appoints two proxies, the appointments shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.
- 2. A proxy may but need not be a member of the Company and if the proxy is not a member of the Company, Section 149 of the Act shall not be applicable.
- 3. Where a member is an authorised nominee as defined under The Securities Industry (Central Depositories) Act, 1991 it may appoint at least one proxy in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
- 4. The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorised in writing or if such appointer is a corporation under its common seal or the hand of its attorney.
- 5. All forms of proxy must be deposited at the Registered Office of the Company situated at Suite 6.1A, Level 6, Menara Pelangi, Jalan Kuning, Taman Pelangi, 80400 Johor Bahru, Johor, Malaysia not less than forty-eight (48) hours before the time appointed for holding the Meeting.

#### EXPLANATORY NOTES ON SPECIALBUSINESS AND SPECIALRESOLUTION:

1. Resolution 8 Pursuant to Section 132D of the Companies Act, 1965

The proposed Ordinary Resolution 8, if passed, will empower the Directors to issue shares in the Company up to an amount not exceeding in total 10% of the issued share capital of the Company for such purposes as the Directors consider would be in the interest of the Company. In order to avoid any delay and costs involved in convening a general meeting, it is thus appropriate to seek shareholders' approval.

2. Resolution 9 and Resolution 10

The Proposed RSM under Ordinary Resolution 9 was intended to renew the shareholders' mandate granted by the shareholders of the Company at an Annual General Meeting of the Company held on 27 May 2005.

The Proposed SM under Ordinary Resolution 10 was intended to obtain the shareholders' mandate for New Recurrent Related Party Transaction from the shareholders of the Company at this AGM.

The Proposed RSM and Proposed SM are to facilitate transactions in the normal course of business of the Company and its subsidiaries ("the Group") which are transacted from time to time with the specified classes of related parties, provided that they are carried out on an arm's length basis and on the Group's normal commercial terms and are not prejudicial to the shareholders on terms not more favourable to the related parties than those generally available to the public and are not to the detriment of the minority shareholders.

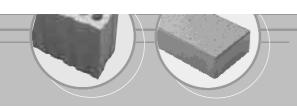
By obtaining the shareholders' mandate on an annual basis, the necessity to convene separate general meetings from time to time to seek shareholders' approval as and when such recurrent related party transactions occur would not arise. This would reduce substantial administrative time, inconvenience and expenses associated with the convening of such meetings, without compromising the corporate objectives of the Group or adversely affecting the business opportunities available to the Group.

Further information on Proposed RSM and Proposed SM are set out in the Circular to Shareholders of the Company which is despatched together with the Annual Report of the Company for the financial year ended 31 December 2005.

3. Resolution 11

Special resolution on proposed amendments to the Company's Memorandum and Articles of Association

The proposed resolution 11 is to be in line with the amendments made to Bursa Malaysia Securities Berhad Listing Requirements, to allow the Company flexibility to make payment of its dividend to its shareholders by direct credit into the shareholders' account or any other form of electronic transfer, which will reduce cost and increase efficiency of the Company, to allow faster dissemination of audited financial statements to the public and to facilitate the issuance of financial statements in CD-ROM form or in such other form of electronic media, if deemed appropriate.



# **CORPORATE INFORMATION**

**DIRECTORS** Datuk Ng Eng Sos @ Bah Chik

YB Datuk Ariss Bin Samsudin Ng Yeng Keng @ Ng Ka Hiat

Tan See Chip

Dr Ng Yam Puan @ Ng Ah Bah

Mohd Salleh Bin Jantan

Tan Seng Kee Loh Chee Kan Chua Syer Cin Ng Chin Kang

SECRETARIES Nuruluyun Binti Abdul Jabar (F)

Leong Siew Foong (F)

**REGISTERED OFFICE** Suite 6.1A, Level 6

Menara Pelangi Jalan Kuning Taman Pelangi 80400 Johor Bahru Johor Darul Ta'zim

Telephone : 07-3323536 Fax : 07-3324536

**SHARE REGISTRAR** Symphony Share Registrars Sdn. Bhd.

Level 26, Menara Multi Purpose

Capital Square

No. 8, Jalan Munshi Abdullah

50100 Kuala Lumpur

Telephone : 03-27212222 Fax : 03-27212530

**PRINCIPAL PLACE OF BUSINESS** 79, Jalan Muar

Parit Sulong 83500 Batu Pahat Johor Darul Ta'zim

**AUDITORS** Ernst & Young

Chartered Accountants

PRINCIPAL BANKERS

Bumiputra-Commerce Bank Berhad

EON Bank Berhad

Hong Leong Bank Berhad

Malaysian Industrial Development Finance Berhad

RHB Bank Berhad

**STOCK EXCHANGE** Main Board of the Bursa Malaysia Securities Berhad

Stock Code: 6211

# **AUDIT COMMITTEE REPORT**

#### **MEMBERS**

#### Loh Chee Kan

- Chairman, Independent Non-Executive Director

# Ng Yeng Keng @ Ng Ka Hiat

- Member, Executive Director

#### Tan Seng Kee

- Member, Independent Non-Executive Director

#### Chua Syer Cin

- Member, Independent Non-Executive Director

#### **TERMS OF REFERENCE**

#### Membership

The Committee shall be appointed by the Board from amongst its Directors excluding alternate directors which fulfils the following requirements:

- (a) the Audit Committee must be composed of no fewer than three (3) members;
- (b) a majority of the Audit Committee must be independent directors (as defined in the Listing Requirements); and
- (c) at least one member of the Audit Committee:
  - (i) must be a member of the Malaysian Institute of Accountants; or
  - (ii) if he is not a member of the Malaysian Institute of Accountants, he must have at least three (3) years' working experience; and
    - (aa) he must have passed the examinations specified in Part 1 of the 1st Schedule of the Accountants Act 1967; or
    - (bb) he must be a member of one of the associations of accountants specified in Part II of the 1st Schedule of the Accountants Act 1967.
  - (iii) fulfills such other requirements as prescribed by the Bursa Malaysia Securities Berhad ("Bursa Securities").

The members of the Committee shall elect a chairman from amongst the Audit Committee members who shall be an independent director.

The Board shall, within three (3) months of a vacancy occurring in the Committee which result in the number of members reduced to below three (3), appoint such number of new members as may be required to make up the minimum number of three (3) members.

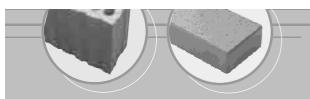
The Board shall review the term of office and performance of the Committee and each of its members at least once every three (3) years.

The terms of office and performance of the Committee and each of its members has been reviewed by the Board of Directors for the financial year 2005. The Board is pleased with the result of the review and give its mandate to its existing member of the Audit Committee to continue its terms of office until the next review.

#### Rights

The Committee shall:

- (a) have explicit authority to investigate any matter within its terms of reference;
- (b) have the resources which are required to perform its duties;
- (c) have full and unrestricted access to any information pertaining to the Company;
- (d) have direct communication channels with the external auditors and person(s) carrying out the internal audit function or activity (if any);
- (e) be able to obtain independent professional or other advice;
- (f) be able to convene meetings with the external auditors, excluding the attendance of the executive members of the Committee, whenever deemed necessary;



#### **AUDIT COMMITTEE REPORT**

### Rights (cont'd)

- (g) be able to seek co-operation of all employees of the Company; and
- (h) promptly report to the Bursa Securities of matters which result in a breach of the Listing Requirements.

in accordance with the procedure determined by the Board.

#### **Functions**

The functions of the Committee shall include the following:

- (1) review the following and report the same to the Board:
  - (a) with the external auditor, the audit plan;
  - (b) with the external auditor, his evaluation of the system of internal controls;
  - (c) with the external auditor, his audit report;
  - (d) the assistance given by the employees of the Company to the external auditor;
  - (e) the adequacy of the scope, functions and resources of the internal audit functions and that it has the necessary authority to carry out its work;
  - (f) the internal audit programme, processes, the results of the internal audit programme, processes or investigation undertaken and whether or not appropriate action is taken on the recommendations of the internal audit function when it is established;
  - (g) the quarterly results and year end financial statements, prior to the approval by the Board, focusing particularly on:
    - (i) changes in or implementation of major accounting policy changes;
    - (ii) significant and unusual events;
    - (iii) going concern assumptions; and
    - (iv) compliance with accounting standards and other legal requirements.
  - (h) any related party transaction and inter company transactions and conflict of interest situation that may arise within the Company or Group including any transaction, procedure or course of conduct that raises questions of management integrity;
  - (i) any letter of resignation from the external auditors of the Company;
  - (j) whether there is reason (supported by grounds) to believe that the Company's external auditor is not suitable for re-appointment; and
  - (k) any significant audit findings, reservation, difficulties encountered or material weakness reported by the external and internal auditors.
- (2) recommend the nomination of a person or persons as external auditors and auditors' remuneration.
- (3) verify the criteria for allocation of option pursuant to a share scheme for employee.

# Meetings

- a) Meetings of the Committee shall be held not less than four (4) times a year.
- b) The Chairman shall convene a meeting whenever any member of the Committee requests for a meeting.
- c) The external auditors may request a meeting if they consider that one is necessary and shall have the right to appear and be heard at any meeting of the Committee.
- d) Written notice of the meeting together with the agenda shall be given to the members of the Committee and external auditor where applicable.
- e) The Head of Finance, the Head of Internal Audit and a representative of the external auditors shall normally attend meetings. Other Board members, employees, any professionals or outsiders with relevant experience or expertise may attend any particular meeting only at the Committee's invitation.
- f) At least once a year, the Committee shall meet with the external auditors without Executive Board members present.
- g) The quorum for a meeting of the Committee shall be two (2) Provided Always that the majority of members present must be independent directors.
- h) Any decision of the Committee shall be by simple majority.
- i) The Committee shall record its conclusions in discharging its duties and responsibilities.
- The Company Secretary shall be the Secretary of the Committee.
- k) The Secretary is responsible for sending out notices of the meetings and preparing and keeping minutes of meetings.

### **AUDIT COMMITTEE REPORT**

#### Reporting Procedures

The Minutes of the Committee meeting shall be extended to all the members of the Board of Directors

# SUMMARY OF ACTIVITIES OF THE AUDIT COMMITTEE

During the financial year, the Audit Committee has conducted its activities in accordance with its existing Terms of Reference. The activities are as follows:

- Reviewed and recommended for the Board's approval the quarterly financial results for public announcement;
- Reviewed with the external auditors their audit plan prior to the commencement of the audit activities;
- Discussed the annual audited financial statements with the external auditors and ensured that the financial reporting and disclosure requirements are complied with the relevant authorities, as well as their findings and recommendations;
- Discussed with the external auditors to ensure that internal control system is adequate and functioning and any weaknesses identified are properly remedied;
- Reviewed related party transactions entered into by the Group in its ordinary course of business;
- Discussed and reviewed the updates of new developments on accounting standards issued by the Malaysian Accounting Standards Board; and
- · Reviewed and approved the internal audit reports.

#### ATTENDANCE OF AUDIT COMMITTEE MEETINGS

Details of attendance at Audit Committee Meetings held in the financial year ended 31 December 2005 as follows:

No.	Name of Audit Committee Members	Number of Meetings	Number of Meetings Attended
1	Loh Chee Kan	4	4
2	Ng Yeng Keng @ Ng Ka Hiat	4	4
3	Tan Seng Kee	4	3
4	Chua Syer Cin	4	3

A total of four (4) Audit Committee Meetings were held during the financial year ended 31 December 2005.

#### INTERNAL AUDIT FUNCTIONS

The Audit Committee is aware of the fact that an independent and adequately resourced internal audit function is essential to assist in obtaining the assurance it requires regarding the effectiveness of the system of internal control. After the resignation of the Group's internal audit officer during the year, the Board has since outsourced its internal audit function to an independent professional service firm.

The outsourced internal auditors had met with the Audit Committee to present their reports and to discuss their findings and the adequacy of the internal control system of the Group.



**DATUK NG ENG SOS @ BAH CHIK**, Malaysian, aged 70, was appointed Chairman & Managing Director of Kia Lim Berhad ("KLB") on 5 March 1996 and is one of the founder members of Syarikat Kia Lim Kilang Batu Bata Sdn Bhd ("SKL") and Kangkar Raya Batu Bata Sdn Bhd ("KRBB"), both are the subsidiary companies of KLB. Currently, he is also a member of the Remuneration Committee of the Company.

He has over thirty (30) years of experience in various industries such as brick making, building and civil engineering works, housing development, sawmilling, logging and manufacturing of wood-based products. He was the Director of Syarikat Kayu Wangi Berhad, a company listed on the Second Board of the Bursa Securities and had resigned from the Board on 3 March 2006. He also sits on the Board of several other private limited companies. Socially, he has devoted much of his time looking after the educational well-being of children as the Honorary President of the Bandar Penggaram Associated Chinese Schools Batu Pahat. He is also the Honorary President of the Chinese Chamber of Commerce Batu Pahat and Federation of Nam Ann Association Malaysia and President of Batu Pahat Brick Factories Association and Deputy President of the Hokkien Association Batu Pahat.

Datuk Ng is the brother of Dr Ng and Mr Ng Yeng Keng, brother-in-law of Mr Tan See Chip and uncle of Mr Ng Chin Kang, Directors and/or major shareholders of the Company. His family member who are also substantial shareholders of the Company are Kour Siok Leen (sister-in-law of Datuk Ng) and his son, namely, Mr Ng Chin Lan. He has no conflict of interest with the Company and has had no convictions for offences within the past ten (10) years.

He attended all of the four (4) Board Meetings of the Company held during the financial year ended 31 December 2005.

**YB DATUK ARISS BIN SAMSUDIN**, Malaysian, aged 50, was appointed Vice Chairman & Executive Director of KLB on 5 March 1996 and was appointed to the Board of SKL on 28 February 1995. He also sits on the Board of several other private limited companies.

Prior to joining SKL, he was appointed to the Board of Directors of Naluri Berhad (formerly known as Malaysian Helicopter Services Berhad), a company listed on the Main Board of Bursa Securities, on 22 August 1994 and had resigned from the Board on 28 March 2000. He has previously held the position of a Business Development Manager (Southern-Johor state) in Kretam Holdings Berhad from 1 April 1994 to 30 October 1994 and subsequently went on to join Jeffa Construction Sdn Bhd in a similar position from 1 November 1994 to 29 February 1996. On 1 March 1996, he joined Kretam Management Sdn Bhd as a Business Development Manager (Southern-Johor state) and resigned on 16 November 1998. YB Datuk Ariss had been in the civil service for about ten (10) years from 1984 to 1994 before moving on to business. Socially, he is currently a member of State Assembly of Semerah, Johor and Deputy Head of Umno, Parit Sulong as well as the "Ketua Whip" Town Councillor of Majlis Perbandaran Batu Pahat since 1996.

YB Datuk Ariss has no conflict of interest with the Company and has had no convictions for offences within the past ten (10) years.

He attended all of the four (4) Board Meetings of the Company held during the financial year ended 31 December 2005.

**MR NG YENG KENG @ NG KA HIAT**, Malaysian, aged 60, was appointed Executive Director of KLB on 5 March 1996 and has been responsible for the production of the Group. Presently, he is a member of the Audit Committee of the Company.

He has over twenty three (23) years of experience in the manufacturing of clay bricks, building and civil engineering works, sawmilling, logging and manufacturing of wood-based products. He was an Executive Director of Syarikat Kayu Wangi Berhad since 31 January 1981 and had resigned from the Board on 24 October 2005. He also sits on the Board of several other private limited companies.

Mr Ng Yeng Keng is the brother of Datuk Ng and Dr Ng, brother-in-law of Mr Tan See Chip and uncle of Mr Ng Chin Kang, Directors and/or major shareholders of the Company. His related family members who are also substantial shareholders of the Company are Kour Siok Leen (sister-in-law of Mr Ng Yeng Keng) and his nephew, namely, Mr Ng Chin Lan. He has no conflict of interest with the Company and has had no convictions for offences within the past ten (10) years.

He attended all of the four (4) Board and Audit Committee Meetings of the Company held during the financial year ended 31 December 2005.

MR TAN SEE CHIP, Malaysian, aged 66, was appointed Executive Director of KLB on 5 March 1996 and is also one of the founder members of SKL and KRBB. He has over twenty six (26) years of experience in the manufacturing of clay bricks, building and civil engineering works. He also sits on the Board of several other private limited companies.

Mr Tan See Chip is the brother-in-law of Datuk Ng, Dr Ng, Mr Ng Yeng Keng and Kour Siok Leen, uncle of Mr Ng Chin Kang and Mr Ng Chin Lan, Directors and/or major shareholders of the Company. He has no conflict of interest with the Company and has had no convictions for offences within the past ten (10) years.

He attended all of the four (4) Board Meetings of the Company held during the financial year ended 31 December 2005.

**DR NG YAM PUAN @ NG AH BAH**, Malaysian, aged 68, was appointed Non-Executive Director of KLB on 5 March 1996 and is a graduate from the Tohoku National University, Japan with a Bachelor of Medicine and Bachelor of Surgery in 1967 and Doctor of Philosophy in Internal Medicine in 1972. He started his medical career at the Johor Bahru General Hospital as a medical officer in 1973. He has since left the civil service in 1977 to establish his own private clinic in Batu Pahat. He is also a Director of several other private limited companies.

Dr Ng is the brother of Datuk Ng and Mr Ng Yeng Keng, brother-in-law of Mr Tan See Chip and uncle of Mr Ng Chin Kang, Directors and major shareholders of the Company. His related family members who are also substantial shareholders of the Company are Kour Siok Leen (sister-in-law of Dr Ng) and his nephew, namely, Mr Ng Chin Lan. He has no conflict of interest with the Company and has had no convictions for offences within the past ten (10) years.

He attended all of the four (4) Board Meetings of the Company held during the financial year ended 31 December 2005.



**EN MOHD SALLEH BIN JANTAN**, Malaysian, aged 63, was appointed Non-Executive Director of KLB on 5 March 1996 and has over thirty (30) years experience in the manufacturing of clay bricks and building and civil engineering works. Presently, he is a member of the Nomination Committee.

He was the Board member of Syarikat Kayu Wangi Berhad, a company listed on the Second Board of the Bursa Securities and had resigned from the Board on 20 July 2005. He is also the Director of several other private limited companies.

En Mohd Salleh has no conflict of interest with the Company and has had no convictions for offences within the past ten (10) years.

He attended all of the four (4) Board Meetings of the Company held during the financial year ended 31 December 2005.

**MR TAN SENG KEE**, Malaysian, aged 49, was appointed Independent Non-Executive Director of KLB on 5 March 1996. Presently, he is a member of the Audit Committee, the Nomination Committee and the Remuneration Committee of the Company.

He graduated from the University of Malaya in 1980 with a Bachelor of Law (Honours) Degree. Since graduation, he has been practising as a legal assistant in several law firms before setting up his own legal practice, Lee, Perara & Tan in 1988. He has been a partner of Messrs Lee, Perara & Tan since then. He is a director of Pahanco Corporation Berhad, Artwright Holdings Berhad and Ajiya Berhad.

Save as disclosed, he has i) no shareholding in the Company or in any of its subsidiaries; ii) no family relationship with any Director and/or major shareholder of the Company; iii) no conflict of interest with the Company; and iv) no conviction for offences within the past ten (10) years.

He attended three (3) of a total four (4) Board and Audit Committee Meetings of the Company held during the financial year ended 31 December 2005.

**MR LOH CHEE KAN**, Malaysian, aged 51, was appointed Independent Non-Executive Director of KLB on 5 March 1996. Presently, he is the Chairman of the Audit Committee, and member of the Nomination Committee and the Remuneration Committee.

He obtained his Bachelor of Science (Honours) Degree in Management Sciences from the University of Warwick in the United Kingdom in 1978. His career experience includes a twelve (12) years attachment with Ernst & Young, an international accounting and consultancy practice, and later with Juan Kuang (M) Industrial Bhd where he stayed for two (2) years. He is currently the Finance Director of the JK Capital Sdn Bhd group of companies.

Save as disclosed, he has i) no shareholding in the Company or in any of its subsidiaries; ii) no family relationship with any Director and/or major shareholder of the Company; iii) no conflict of interest with the Company; and iv) no conviction for offences within the past ten (10) years.

He attended all of the four (4) Board and Audit Committee Meetings of the Company held during the financial year ended 31 December 2005.

**MR CHUA SYER CIN**, Malaysian, aged 34, was appointed Independent Non-Executive Director of KLB on 1 November 2001 and is presently a member of the Audit Committee of the Company.

Upon graduation from the Charles Sturt University, Australia in 1994, he joined the accounting practice of Ernst & Young as an Audit Senior. From 1998 to 2000, he was the Audit/Tax Manager of Teo & Associates, an accounting firm in Melaka. In February 2000, he set up his own accounting firm, Messrs SC Chua & Associates and has since been the sole proprietor of the firm.

He is presently a member of Malaysian Institute of Accountants and CPA Australia. He was an Independent Non-Executive Director of Syarikat Kayu Wangi Berhad and had resigned on 24 October 2005. He is also the Board member of Poh Huat Resources Holdings Berhad, Equator Life Science Berhad as well as several private limited companies.

Save as disclosed, he has i) no shareholding in the Company or in any of its subsidiaries; ii) no family relationship with any Director and/or major shareholder of the Company; iii) no conflict of interest with the Company; and iv) no conviction for offences within the past ten (10) years.

He attended three (3) of a total four (4) Board and Audit Committee Meetings of the Company held during the financial year ended 31 December 2005.

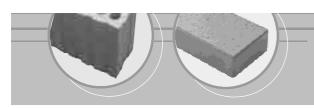
MR NG CHIN KANG, Malaysian, aged 35, was appointed Executive Director of KLB on 26 November 2001. He graduated with a Bachelor of Commerce with Honours degree from University of Western Australia and ASIA Graduate Diploma from Security Institute of Australia. He also holds a MBA from Sydney University and Master of Arts in Business Research from Macquarie University, Australia.

He worked with Medical Benefits Funds of Australia Limited in the senior executive management team from 1999 to March 2002. Prior to that, Mr Ng Chin Kang had served as senior officer in the investment banking arm of Commonwealth Bank of Australia for approximately five (5) years. He is also a Director of several other private limited companies. He was an Executive Director of Syarikat Kayu Wangi Berhad and had resigned on 20 July 2005.

Mr Ng Chin Kang is the nephew of Datuk Ng, Dr Ng and Mr Ng Yeng Keng and cousin of Ng Chin Lan, Directors and/or major shareholders of the Company. He has no conflict of interest with the Company and has had no convictions for offences within the past ten (10) years.

He attended all of the four (4) Board Meetings of the Company held during the financial year ended 31 December 2005.

Please refer to page 52 and page 54 of this Annual Report for Directors' shareholdings and warrant holdings.



The Group holds the views that Corporate Governance is a continuous process in strengthening the prosperity of the business and corporate accountability towards the stakeholders. This Corporate Governance Statement aims to explain how the Company has applied the Principles and the extent of its compliance with the Best Practices and good governance as set out in the Malaysian Code of Corporate Governance.

#### THE BOARD OF DIRECTORS

The Group is led and managed by an experience Board comprising members with a wide range of experience in relevant fields such as business administration, technical, accounting, legal, banking, finance and public services. The Board has overall responsibility for corporate governance, strategic direction, overseeing the conduct of the Group's business and its management, reviewing the adequacy and the integrity of the Group's internal control systems. It is the ultimate body in decision making for outlining and implementation of corporate objectives and directions.

#### a) Composition

The Board consists of the Chairman, who is also the Managing Director, the Vice Chairman, who is an Executive Director, three (3) other Executive Directors and five (5) Non-Executive Directors of which three (3) are Independent Non-Executive Directors, two (2) are Non-Executive Directors. With the above appointments, Kia Lim Berhad has thus complied with the Bursa Securities Listing Requirements on board composition. A brief profile of each Director is presented separately in this Annual Report.

The Chairman cum Managing Director is assisted in the management of the business on a day-to-day basis by the Executive Directors and an experienced Management team. He has gained a wealth of over thirty (30) years of experience in building materials industries such as brick making, sawmilling, logging and manufacturing of wood-based products and has the caliber to ensure that strategies and policies approved by the Board are effectively implemented. The Independent Non-Executive Directors are independent of management and free from any business tie or other relation ships that could materially interfere with the exercise of their independent judgement. They play an important role to ensure the strategies or views proposed by the Management are professional and independent and that the advice and judgement made to issues and decisions are to the best interest of the stakeholders and the Group.

Having regard to the vast expertise of the Chairman cum Managing Director and the above compensating controls, the Board considers that the departure from the recommended practice of separating the functions of the Chairman and that of the Managing Director is appropriate in the circumstances where the Chairman cum Managing Director is always subject to the control of the Board. The Board has identified Mr Loh Chee Kan as the Senior Independent Non-Executive Director to whom concerns may be conveyed.

#### b) Board Meetings

The Board meets at least four (4) times a year, with additional meetings for particular matters convened as and when necessary. There were four (4) Board Meetings held during the financial year ended 31 December 2005. A majority of the Directors attended all the Board Meetings held during their tenure. Details of attendance are as follows:

Directors	Status	<b>Board Meeting Attended</b>
Datuk Ng Eng Sos @ Bah Chik	Chairman & Managing Director	4/4
YB Datuk Ariss Bin Samsudin	Vice Chairman & Executive Director	4/4
Ng Yeng Keng @ Ng Ka Hiat	Executive Director	4/4
Tan See Chip	Executive Director	4/4
Ng Chin Kang	Executive Director	4/4
Dr Ng Yam Puan @ Ng Ah Bah	Non-Executive Director	4/4
Mohd Salleh Bin Jantan	Non-Executive Director	4/4
Loh Chee Kan	Independent Non-Executive Director	4/4
Tang Seng Kee	Independent Non-Executive Director	
Chua Syer Cin	Independent Non-Executive Director	

# THE BOARD OF DIRECTORS (cont'd)

# c) Supply of information

The Agenda and Board Papers are circulated before each meeting. All Directors have access to the advice and services of the Company Secretaries who are responsible for ensuring that Board Meeting Procedures are adhered to and that applicable rules and regulations are complied with. Senior management staff are also invited to attend Board meetings when necessary to provide the Board with further explanation and clarification on matters being tabled for consideration by the Board. Minutes of the Board meetings are also maintained by the Company Secretaries.

In addition, the Board has the authority to assess the state of internal control as it deems necessary. The Board also has had the right to information and clarification from Management as well as to seek inputs from the Audit Committee, external/internal auditors and other experts in appropriate circumstances at the Company's expense.

#### d) Appointment and Re-election of the Board

The Bursa Securities Listing Requirements provides that each Director, including the Managing and/or Executive Directors must retire from office at least once in three (3) years and shall be eligible for re-election at the Annual General Meeting ("AGM"). Directors who are newly appointed by the Board are subject to re-election by the shareholders at the immediate next AGM held following their appointment. Directors over seventy (70) years of age are required to submit themselves for reappointment annually in accordance with Section 129(6) of the Companies Act, 1965.

#### e) Nomination Committee

The Nomination Committee is responsible to assist the Board in reviewing and recommending new nominees to the Board of Directors and undertake duties specified by the Board from time to time.

The Company Secretary will ensure that all appointments are properly made, that all information necessary is obtained, as well as all legal and regulatory obligations are met. The members of the Committee are as follows:

Loh Chee Kang (Independent Non-Executive Director)	Member
Tan Seng Kee (Independent Non-Executive Director)	Member
Mohd Salleh Bin Jantan (Non-Executive Director)	Member

# f) Remuneration Committee

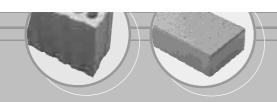
The Remuneration Committee is responsible to assist the Board in assessing the remuneration pacages of the Directors of the Company and Group. The Board will decide on the remuneration packages after considering the recommendations made by the Committee.

The members of the Committee are as follows:

Datuk Ng Eng Sos @ Bah Chik (Chairman & Managing Director)	Member
Loh Chee Kang (Independent Non-Executive Director)	Member
Tan Seng Kee (Independent Non-Executive Director)	Member

#### g) Directors' Remuneration

The Board constantly takes note of the contribution and performance of the existing Directors. The objective of the Company is to ensure the level of remuneration is sufficient to attract and retain the Directors to run the Company successfully. The remuneration packages of the Executive Directors are structured to link to the corporate and individual performance and commitment. The Executive Directors abstain themselves from participation in the discussion/decision making in respect of their own remuneration packages. Non-Executive Directors are paid a meeting allowance for each meeting they attended.



#### g) Directors' Remuneration (cont'd)

The Directors' fees are approved by the shareholders at the AGM. The Company reimburses expenses incurred by the Directors in the course of their duties as Directors.

The aggregate remuneration of Directors, received or receivable, categorised into appropriate components for the financial year ended 31 December 2005 are as follows:

	Salaries and Other Emoluments	Benefits in Kind	Fees
	RM	RM	RM
Executive	583,820	34,400	36,400
Non-Executive	9,000		16,100
Total	592,920	34,400	52,500

The number of Directors whose total remuneration fall within the following bands:

	Number	Number of Directors		
	Executive	Non-Executive		
Below RM50,000	_	5		
RM50,001 to RM100,000	3	-		
RM150,001 to RM200,000	1	-		
RM250,001 to RM300,000	1	-		

Details of the remuneration of each Director are not disclosed due to security reasons.

### h) Directors' Training

All the Directors have attended and successfully completed the Continuing Education Programme ("CEP") as required under the Bursa Securities Listing Requirements. The Directors will continue to undergo other relevant training programmes to further enhance their skills and knowledge, where relevant.

# **DIALOGUE WITH SHAREHOLDERS OR INVESTORS**

Recognising the importance of timely dissemination of information to shareholders and other stakeholders, the Board is committed to ensure that they are well informed of major developments of the Company. The information is communicated to them through the issuance of Annual Report, Circular to Shareholders and announcements made to the Bursa Securities including Quarterly Results. Shareholders and other stakeholders could also obtain general information of the Company through the website of Bursa Securities and the Company.

The Company's AGM serves as a principal forum for dialogue with shareholders and investors. At each General Meetings, the Board presents the progress and performance of the Group and of the Company. The external auditors will also be invited to present and to provide their professional and independent clarification on issues and concerns raised by the shareholders whenever the needs arise. There is an informal communication between the Directors, senior management staff and the shareholders before and after the General Meetings. EGM are held as and when required.

#### **ACCOUNTABILITY AND AUDIT**

#### a) Financial Reporting

The Board aims to present a balanced and understandable assessment of the Group's position and prospect. Thus, the Board has undertaken the responsibilities to ensure that the financial statements prepared are drawn up in accordance with the provisions of the Companies Acts, 1965; and applicable Approved Accounting Standards in Malaysia. In presenting the financial statements, the Company has used appropriate accounting policies, consistently applied and supported by reasonable judgements and estimates.

The quarterly financial results and Annual Report were reviewed by the Audit Committee and approved by the Board before releasing to the Bursa Securities.

#### b) Internal Control

The Board acknowledges the overall responsibilities in maintaining a sound system of internal control, covering not only financial controls but also operational and compliance controls and reviewing its effectiveness. This is vital to ensure that they are consistent with the overall Company's objectives so as to safeguard the shareholders' investment and the Group's assets.

The Group is continuously looking into the adequacy and integrity of its system of internal controls through improvement and updating of regular operational reports and management information system. The Board also undertakes on-going review of the key performance indicators and financial risk facing by the Group's business and ensuring compliance of the law and regulations.

The Statement on Internal Control provides an overview of the state of internal controls within the Group.

#### c) Relationship with External Auditors

The external auditors, Messrs Ernst & Young has continued to report to members of the Company on their findings which are included as part of the Company's financial reports with respect to each year's audit on the statutory financial statements. The Board has established a formal and transparent arrangement for the achievement of objectives and maintenance of professional relationship with the external auditors. The external auditors have access to the books and records of the Group at all time and highlight to the Audit Committee and Board on matters that require the Board's attention.

#### **OTHER INFORMATION**

#### a) Conflit of Interest

None of the Directors and/or major shareholders of Kia Lim Berhad have any personal interest in any business arrangement involving the Company. All Directors have had no convictions for any offences within the past ten years.

#### b) Material Contracts

None of the Directors and major shareholders have any material contract with the Company and/or its subsidiaries during the financial year.

#### c) Sanction and/or Penalties Imposed

There were no sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or Management by the relevant regulatory bodies.

#### d) Share Buybacks

There were no share buybacks by the Company during the financial year.

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# e) Exercise of Options, Warrants or Convertible Securities

The Employees' Share Option Scheme ("ESOS") of up to 10% of the issued and paid-up capital of the Company was launched on 7 September 2000. During the financial year under review, no options had been exercised by the employees and the option was expired on 7 September 2005.

Save for the ESOS, the Company has not issued any warrants or convertibles securities during the financial year.

#### f) Utilisation of Proceeds

No proceeds were raised by the Company from any corporate proposal during the financial year.

# g) American Depository Receipts/Global Depository Receipts

The Company did not sponsor any American Depository Receipts or Global Depository Receipts programmes during the financial year.

# h) Non-Audit Fees

The amount of non-audit fees paid and payable to the external auditors by the Group for the financial year was RM 17,200.

#### i) Profit Estimate, Forecast or Projection

The Company did not release any profit estimate, forecast or projection for the financial year. There was no variance between the results for the financial year and the unaudited results previously released by the Company.

#### j) Profit Guarantee

During the year, there was no profit guarantee given by the Company.

#### k) Contracts Relating to Loan

There were no contracts relating to a loan by the Company and its subsidiaries in respect of the preceding item.

# I) Revaluation Policy

There were no revaluation being done on landed properties of the Group during the financial year.

# STATEMENT ON INTERNAL CONTROL

#### Introduction

Pursuant to paragraph 15.27(b) of the Bursa Malaysia Securities Berhad ("Bursa Securities") Listing Requirements, the Board of Directors ("the Board") of Kia Lim Berhad ("the Group") is pleased to provide the following status review of the Group's state of internal control, which has been prepared in accordance with the "Statement on Internal Control: Guidance for Directors of Public Listed Companies" issued by the Bursa Securities's Task Force on Internal Control.

# **Board Responsibility**

The Board of the Group recognises its responsibilities to maintain a sound system of internal control which includes the establishment of an appropriate control environment as well as reviewing its adequacy and integrity. The Group's system of internal controls are designed to safeguard shareholders' investment and its assets. However, in view of the inherent limitations in any system of internal controls, the system is designed to manage rather than eliminate the risk of failure to achieve its corporate objectives. Accordingly, it can only provide reasonable but not absolute assurance against material misstatement or loss

#### **Key Elements of Internal Control**

The following key elements of a system of internal control are present in the Group:

#### Strategic business direction and risk management

The Group's business objectives are communicated through its business plan and regular interactions between the Executive Directors with management and other employees. Throughout the financial year under review, the Board has evaluated and managed the key principal risks faced by the Group through the monitoring of the Group's operations, performance and profitability at its Board meetings. The Board supports the Guidance and, with the assistance of internal audit unit to further review and improve the existing risk management processes within the Group. These processes further sensitise all key employees and management on their responsibilities towards internal controls in managing and controlling risks.

# Organisational structure and corporate culture

The Chairman and the Managing Director play the role as the channel of communication between the Board and the management. The Executive Directors and senior management team are actively involved in managing the day-to-day affairs of the Group. They attend meetings, which are held at both management and operational levels to deliberate and resolve business and operational matters. The authority of the Directors is required for key treasury matters including changes to equity and loan financing, interest rates, cheque signatories, opening of the bank accounts and foreign operations.

#### Definition of employees' roles and responsibilities

The roles and responsibilities of key positions are clearly defined.

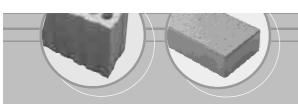
#### Reporting and review

Adequate financial and operational information systems are in place to capture pertinent internal business information. Financial and operational reports are periodically prepared and presented to management or the Board for discussion and review on a timely basis.

#### **Procedures and control environment**

Established control activities for day-to-day financial and operating activities are in place covering preventive controls, detective controls, corrective controls, manual controls, computer controls and management controls. These include top-level reviews of financial and operating performance, authorisations, verifications, reconciliation, physical controls over assets, segregation of duties and controls over information systems.

The Directors have ensured that safety and health regulations have been considered and complied with. Quality is always given prominence in all products manufactured. With that, the subsidiary companies have obtained ISO 9001:2000 certificate for their operational processes. Internal procedures and standard operating procedures have been properly documented and surveillance audits are conducted yearly by assessors of the ISO certificate body to ensure that the system is implemented as per ISO 9001:2000 requirement.



# STATEMENT ON INTERNAL CONTROL

#### **Audit Committee**

The Audit Committee analyses the Group's current quarter and year-to-date performance compared to previous quarter, previous corresponding quarter and year-to-date and then reports to the Board. The Report of the Audit Committee is set out on page 5 to 6 of the Annual Report.

#### Internal audit function

After the resignation of the Group's internal audit officer during the year, the Board has since outsourced its internal audit function to an independent professional service firm, in order to assist the Audit Committee in discharging their duties with regards to the adequacy and integrity of the system of internal control. The Internal Auditors will discuss areas for improvement identified and co-develop remedial action plans with management and also monitor on the management's adoption of the External Auditors' recommendations for improvement on internal controls weaknesses noted during their annual audit, if any.

#### **Effectiveness of Internal Control**

The Directors have reviewed the adequacy, integrity and effectiveness of the systems of internal control in operation during the financial year through the monitoring process set out above. Internal control weaknesses were identified during the year under review but none have resulted in any material losses, contingencies or uncertainties that would require mention in the Group's annual report. The Board remains committed towards operating a sound system of internal control and therefore recognises that the system must continuously evolve to support the growth and dynamics of the Group.

The statement is made accordance with a resolution of the Board dated 27 February 2006.

# CHAIRMAN'S STATEMENT

"On behalf of the Board of Directors, I am pleased to present the Annual Report and Audited Financial Statements of Kia Lim Berhad Group for the financial year ended 31 December 2005 "

#### **FINANCIAL PERFORMANCE**

The financial year 2005 had been a tough year as the construction sector was still in the doldrums, contracting 1.3%.

The Group registered a lower revenue of RM42.0 million in the current financial year as compared to RM50.1 million in the previous financial year. In tandem with the decrease in revenue, the Group recorded a loss before taxation of RM11.5 million as compared to a profit before taxation of RM413,000 in the previous financial year. This was primarily due to lower sales, depressed selling prices, rising costs for fuel oil and diesel as well as unabsorbed fixed costs from the roofing tiles plant which was temporary shut down caused by its high inventory level as a result of the slow down in the construction activities.

#### **INDUSTRY TRENDS**

On the home front, with the pressures from the spike in oil prices, cut in fuel subsidies coupled with further interest rates hike anticipated, the Malaysian economy is expected to be adversely affected, especially so for the construction sector. Thus, the year ahead would be a challenging one.

### **CORPORATE GEVERNANCE**

The application and compliance with the principles and best practices as set out in the Code on Corporate Governance has been disclosed in the Annual Report, which also includes a "Statement on Internal Control" as required under Bursa Securities Listing Requirements.

The Board is committed to ensuring that the standards of Corporate Governance are practised throughout the Group.

# **CORPORATE DEVELOPMENTS**

During the year, the Securities Commission has approved the Company's corporate proposals, details of which are as disclosed in Note 2 to the financial statements, with the aim of increasing the Company's issued and paid-up capital to meet the minimum requirement of RM60 million under the Bursa Securities Listing Requirements for companies listed on the Main Board. These corporate proposals also entail the restructuring of the Group's debts and funds raising for working capital purposes.

Subsequent to the financial year ended 31 December 2005, the Company has successfully met the abovesaid Listing Requirements by listing its rights issue shares with warrants and new shares pursuant to the debt restructuring scheme on the Main Board as enumerated in Note 25 to the financial statements.

#### **PROSPECT**

The outlook for the global and Malaysian economies continue to be overshadowed by the twin effects of soaring oil prices and rising interest rates driven by strong inflationary pressure. On a more positive note, however, the longer term prospect of the Malaysian economy and, in particular the construction sector was given a boost by the Government's recent launch of the Ninth Malaysia Plan.

# **CHAIRMAN'S STATEMENT**

#### PROSPECT (cont'd)

As there is no indication of any significant improvement in the construction sector in the immediate future, the Board of Directors anticipates that competition will remain fierce. Nonetheless, the Group would strive to explore new potential markets as well as to reduce costs through continuous improvement in internal efficiency and productivity at all juncture.

In the longer term, however, the proposed debt restructuring, which is due to complete soon, will enhance the Group's earning capabilities. The corporate proposals would help in bringing down the Group's financial gearing to a more manageable level.

On the basis of the above and barring any unforeseen circumstances, the Board of Directors anticipates an improvement in the Group's results for the coming financial year.

#### **DIVIDENDS**

The Board does not recommend any dividends.

#### **APPRECIATION**

On behalf of the Board of Directors, I wish to express my sincere gratitude to the Government authorities, financial institutions, customers, suppliers, business associates, advisers and all other stakeholders for their understanding and invaluable support in helping us to mitigate problems encountered. I would like to extend my appreciation to the management and our employees for their perseverance in these challenging times. To the shareholders, we thank you for your unwavering loyalty and wholehearted support; and we look forward to your continuing support. My gratitude also goes out to my fellow Board members for their inspired counsel and time.

Thank you.

Datuk Ng Eng Sos @ Bah Chik (DMSM., DSM., KMN., PPN., PIS.) Chaiman & Managing Director

# **DIRECTORS' REPORT**

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2005.

#### **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding.

The principal activities of the subsidiary and associated companies are as disclosed under Notes 11 and 12 to the financial statements.

There have been no significant changes in the nature of these activities during the financial year.

#### **RESULTS**

Group	Company
RM	RM
Net loss for the year 11,519,189	262,332

There were no material transfers to or from reserves or provisions during the financial year.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

#### **DIVIDEND**

The directors do not propose any dividend in respect of the current financial year.

# **DIRECTORS**

The names of the directors of the Company in office since the date of the last report and at the date of this report are :

Datuk Ng Eng Sos @ Bah Chik YB Datuk Ariss Bin Samsudin Ng Yeng Keng @ Ng Ka Hiat Tan See Chip Ng Yam Puan @ Ng Ah Bah Mohd Salleh Bin Jantan Tan Seng Kee Loh Chee Kan Chua Syer Cin Ng Chin Kang

#### **DIRECTORS' BENEFITS**

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as shown in Note 5 to the financial statements or the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or a related corporation with any director or with a firm of which he is a member, or with a company in which he has a substantial financial interest, except as disclosed in Note 24 to the financial statements.

# **DIRECTORS' REPORT**



# **EMPLOYEE SHARE OPTION SCHEME ("ESOS")**

The ESOS which became effective on 7 September 2000 has lapsed on 7 September 2005.

The details of options as at 31 December 2005 are as follows:

Date of offer	Option price per share RM	Balance as at 1.1.2005	Granted	Exercised	Lapsed	Balance as at 31.12.2005
11.09.2000	2.00	2,884,000	_	-	(2,884,000)	_
05.03.2001	1.00	80,000	-	-	(80,000)	-
04.09.2001	1.00	100,000	-	-	(100,000)	-
12.03.2002	1.20	67,000	-	-	(67,000)	-
07.09.2002	1.00	131,000	-	-	(131,000)	-
25.01.2003	1.00	79,000	-	-	(79,000)	-
		3,341,000	-	-	(3,341,000)	-

#### **DIRECTORS' INTERESTS**

The following directors who held office at the end of the financial year had, according to the registers required to be kept under Section 134 of the Companies Act, 1965, an interest in the shares in the Company and its related corporations as stated below:

	Number of ordinary shares of RM1 each 1 January 31 December			
The Company	2005	Bought	Sold	2005
Direct interest				
Datuk Ng Eng Sos @ Bah Chik Ng Yeng Keng @ Ng Ka Hiat Tan See Chip Ng Yam Puan @ Ng Ah Bah Mohd Salleh Bin Jantan YB Datuk Ariss Bin Samsudin	528,590 570,055 785,935 309,499 1,666,416 303,000	- - - - -	30,100	528,590 570,055 785,935 309,499 1,636,316 303,000
Deemed interest				
Datuk Ng Eng Sos @ Bah Chik Ng Yeng Keng @ Ng Ka Hiat Ng Chin Kang Tan See Chip	21,292,693 21,292,693 10,545,720 17,000	436,300 436,300 -	540,000 540,000 -	, ,
	Number of 1 January	options over o	ordinary share	s of RM1 each
The Company	2005	Bought	Lapsed	2005
Direct interest				
Datuk Ng Eng Sos @ Bah Chik YB Datuk Ariss Bin Samsudin Ng Yeng Keng @ Ng Ka Hiat Tan See Chip	400,000 400,000 400,000 400,000	- - -	400,000 400,000 400,000 400,000	- - - -

Datuk Ng Eng Sos @ Bah Chik, Ng Yeng Keng @ Ng Ka Hiat, and Ng Chin Kang , by virtue of their interest in the Company, are deemed interested in the shares of the subsidiary companies to the extent that the Company has an interest.

In accordance with Article 80 of the Company's Articles of Association, Ng Yeng Keng @ Ng Ka Hiat, Tan See Chip and Mohd Salleh Bin Jantan shall retire by rotation and being eligible, offer themselves for re-election.

Datuk Ng Eng Sos @ Bah Chik seeks for his re-appointment as director under the provision of Section 129(6) of the Companies Act, 1965 to hold office until the next Annual General Meeting of the Company.

# **DIRECTORS' REPORT**

#### OTHER STATUTORY INFORMATION

- (a) Before the income statements and balance sheets of the Group and of the Company were made out, the directors took reasonable steps :
  - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that there were no known bad debts and that adequate provision has been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their book value as shown in the accounting records in the ordinary course of business have been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render:
  - (i) it necessary to write off any bad debts or the amount of provision for doubtful debts of the Group and of the Company inadequate to any substantial extent; and
  - (ii) the values attributable to current assets in the financial statements of the Group and of the Company misleading or inappropriate.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements and consolidated financial statements misleading.
- (e) As at the date of this report, there does not exist:
  - (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability in respect of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
  - (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet its obligations as and when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

# SIGNIFICANT EVENT

The significant event is disclosed in Note 25 to the financial statements.

#### **AUDITORS**

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors.

DATUK NG ENG SOS @ BAH CHIK

NG YENG KENG @ NG KA HIAT

Batu Pahat 27 February 2006



PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965

We, DATUK NG ENG SOS @ BAH CHIK and NG YENG KENG @ NG KA HIAT, being two of the directors of KIA LIM BERHAD, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 26 to 49 are drawn up in accordance with applicable MASB Approved Accounting Standards in Malaysia and the provisions of the Companies Act, 1965 so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2005 and of the results and the cash flows of the Group and of the Company for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors.

DATUK NG ENG SOS @ BAH CHIK

NG YENG KENG @ NG KA HIAT

Batu Pahat 27 February 2006

# STATUTORY DECLARATION

PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT, 1965

I, DATUK NG ENG SOS @ BAH CHIK, being the director primarily responsible for the financial management of KIA LIM BERHAD, do solemnly and sincerely declare that the accompanying financial statements set out on pages 26 to 49 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the	)	
abovenamed DATUK NG ENG SOS @	)	
BAH CHIK at Batu Pahat in the State of	)	
Johor Darul Ta'zim on 27 February 2006	)	DATUK NG FNG SOS @ BAH CHIK

Before me,

Ng Swee Chiang No. J004 Commissioner for Oaths

Batu Pahat, Malaysia 27 February 2006

# REPORT OF THE AUDITORS TO THE MEMBERS OF KIA LIM BERHAD

We have audited the accompanying financial statements set out on pages 26 to 49. These financial statements are the responsibility of the Company's directors.

It is our responsibility to form an independent opinion, based on our audit, on the financial statements and to report our opinion to you, as a body, in accordance with Section 174 of the Companies Act, 1965 and for no other purpose. We do not assume responsibility to any other person for the content of this report.

We conducted our audit in accordance with applicable Approved Standards on Auditing in Malaysia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the directors, as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

#### In our opinion:

- (a) the financial statements have been properly drawn up in accordance with the provisions of the Companies Act, 1965 and applicable MASB Approved Accounting Standards in Malaysia so as to give a true and fair view of :
  - (i) the financial position of the Group and of the Company as at 31 December 2005 and of the results and the cash flows of the Group and of the Company for the year then ended; and
  - (ii) the matters required by Section 169 of the Companies Act, 1965 to be dealt with in the financial statements; and
- (b) the accounting and other records and the registers required by the Act to be kept by the Company and by its subsidiaries have been properly kept in accordance with the provisions of the Act.

We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.

The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification material to the consolidated financial statements and did not include any comment required to be made under Section 174 (3) of the Act.

Without qualifying our opinion, we draw attention to Note 2 to the financial statements which states that the financial statements of the Group and the Company have been prepared assuming that the Group and the Company will continue as going concerns. The ability of the Group and the Company to continue as going concerns are dependent upon the successful implementation of the restructuring scheme as referred to in Note 2 and Note 25 to the financial statements.

ERNST & YOUNG AF: 0039 Chartered Accountants WUN MOW SANG 1821/12/06(J) Partner

Johor Bahru 27 February 2006



# **INCOME STATEMENTS**

FOR THE YEAR ENDED 31 DECEMBER 2005

	Note	2005 RM	Group 2004 RM	2005 RM	ompany 2004 RM
Revenue Cost of sales	4	41,998,462 (37,973,027)	50,107,359 (35,880,793)	-	-
Gross profit Other operating income Administrative expenses Selling and distribution expenses	5	4,025,435 587,820 (3,502,653) (6,498,937)	14,226,566 1,288,631 (3,000,584) (6,545,857)	- - (242,927) -	- - (204,599) -
(Loss)/Profit from operations Finance costs	5 7	(5,388,335) (6,130,393)	5,968,756 (5,536,254)	(242,927) (19,405)	(204,599) (35,776)
Operating (loss)/profit Share of loss of associated company		(11,518,728) (461)	432,502 (19,399)	(262,332)	(240,375) -
(Loss)/Profit before taxation Taxation	8	(11,519,189)	413,103 (4)	(262,332)	(240,375)
Net (loss)/profit for the year		(11,519,189)	413,099	(262,332)	(240,375)
(Loss)/Earnings per share (sen) Basic Fully diluted	9 9	(26)	1 1		

# **BALANCE SHEETS**

AS AT 31 DECEMBER 2005

NON-CURRENT ASSETS	Note	2005 RM	Group 2004 RM	Co 2005 RM	ompany 2004 RM
Property, plant and equipment Subsidiary companies Amount due from	10 11	79,335,350	81,535,881 -	1,333,165 18,592,891	1,364,546 18,592,891
subsidiary companies	11	_	_	19,838,898	20,277,366
Associated company	12	97,804	98,265	-	-
Investments	13	334,264	761,898	-	-
Investment properties	14	-	391,365	-	-
		79,767,418	82,787,409	39,764,954	40,234,803
CURRENT ASSETS					
Investment properties	14	324,089	316,800	_	_
Inventories	15	12,721,954	11,657,108	_	_
Receivables	16	12,104,849	13,895,670	670,171	337,938
Cash and bank balances		13,045	165,893	7,494	1,349
		25,163,937	26,035,471	677,665	339,287
CURRENT LIABILITIES					
Payables	17	22,858,702	23,215,357	645,190	414,958
Taxation		500,822	500,826	-	-
Short term borrowings	18	52,835,452	40,367,891	129,677	129,561
		76,194,976	64,084,074	774,867	544,519
NET CURRENT LIABILITIES		(51,031,039)	(38,048,603)	(97,202)	(205,232)
		28,736,379	44,738,806	39,667,752	40,029,571
FINANCED BY:					
Share capital	19	44,579,000	44,579,000	44,579,000	44,579,000
Reserves	20	(35,117,582)	(23,598,393)	(4,975,827)	(4,713,495)
Shareholders' fund		9,461,418	20,980,607	39,603,173	39,865,505
Long term borrowings	18	19,274,961	23,758,199	64,579	164,066
		28,736,379	44,738,806	39,667,752	40,029,571

# STATEMENTS OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2005

Group	Share Capital RM	Share Premium RM	Accumulated Losses RM	Total RM
At 1 January 2004	44,579,000	7,283,230	(31,294,722)	20,567,508
Net profit for the year	-	-	413,099	413,099
At 31 December 2004	44,579,000	7,283,230	(30,881,623)	20,980,607
Net loss for the year	-	-	(11,519,189)	(11,519,189)
At 31 December 2005	44,579,000	7,283,230	(42,400,812)	9,461,418
Company				
At 1 January 2004	44,579,000	7,283,230	(11,756,350)	40,105,880
Net loss for the year	-	-	(240,375)	(240,375)
At 31 December 2004	44,579,000	7,283,230	(11,996,725)	39,865,505
Net loss for the year	-	-	(262,332)	(262,332)
At 31 December 2005	44,579,000	7,283,230	(12,259,057)	39,603,173

# **CASH FLOW STATEMENTS**

FOR THE YEAR ENDED 31 DECEMBER 2005

	2005 RM	Group 2004 RM	2005 RM	ompany 2004 RM
CASH FLOWS FROM OPERATING ACTIVITIES				
(Loss)/Profit before taxation	(11,519,189)	413,103	(262,332)	(240,375)
Adjustments for : Depreciation Interest expense Gain on disposal of property,	6,501,536 6,130,393	6,446,083 5,536,254	31,381 19,405	31,227 35,776
plant and equipment Loss on disposal of investment properties Provision for doubtful debts	(273,981) 62,355 54,958	(390,374) 32,214 -	- - -	- - -
Provision for impairment loss on investments Unrealised foreign exchange	427,634	-	-	-
loss/(gain) Dividend income Share of loss of associated company	227,570 (15) 461	(34,885) (20) 19,399	- - -	- - -
Operating profit/(loss) before working capital changes Inventories	1,611,722 (1,064,846)	12,021,774 (1,558,990)	(211,546)	(173,372)
Receivables Payables	1,508,293 5,939,878	266,352 960,629	(332,233) 230,232	(67,010) (172,062)
Cash generated from/(used in) operations Interest paid	7,995,047 (6,130,393)	11,689,765 (5,536,254)	(313,547) (19,405)	(412,444) (35,776)
Net cash generated from/ (used in) operating activities	1,864,654	6,153,511	(332,952)	(448,220)
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from disposal of investments Purchase of property, plant	329,010	150,190	-	-
and equipment Repayment from subsidiary companies Proceeds from disposal of property,	(4,190,816)	(4,269,574) -	438,468	(1,090) 838,276
plant and equipment Net dividend received	290,592 11	416,146 16	-	
Net cash (used in)/generated from investing activities	(3,571,203)	(3,703,222)	438,468	837,186



# **CASH FLOW STATEMENTS**

FOR THE YEAR ENDED 31 DECEMBER 2005

CASH FLOWS FROM FINANCING ACTIVITIES	2005 RM	Group 2004 RM	2005 RM	ompany 2004 RM
Proceeds from/(repayment of) bankers' acceptances Proceeds from/(repayment of)	254,000	(1,151,000)		-
trust receipts Proceeds from/(repayment of)	417,260	(214,439)	-	-
term loans Repayment of hire	797,310	(91,862)	(99,371)	(91,862)
purchase liabilities Repayment of fixed loans	(154,734) (106,056)	(370,915) (137,435)	-	-
Net cash generated from/(used in) financing activities	1,207,780	(1,965,651)	(99,371)	(91,862)
NET (DECREASE)/ INCREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT	(498,769)	484,638	6,145	297,104
BEGINNING OF THE FINANCIAL YEAR	(5,195,907)	(5,680,545)	1,349	(295,755)
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR (NOTE 21)	(5,694,676)	(5,195,907)	7,494	1,349

**31 DECEMBER 2005** 

#### 1. CORPORATE INFORMATION

The principal activity of the Company is investment holding. The principal activities of the subsidiary and associated companies are as disclosed in Notes 11 and 12. There have been no significant changes in the nature of these activities during the financial year.

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Board of Bursa Malaysia Securities Berhad. The registered office of the Company is located at Suite 6.1A, Level 6, Menara Pelangi, Jalan Kuning, Taman Pelangi, 80400 Johor Bahru, Johor Darul Ta'zim. The principal place of business of the Company is located at 79, Jalan Muar, 83500 Parit Sulong, Batu Pahat, Johor Darul Ta'zim.

The number of employees in the Group and in the Company at the end of the financial year were 243 (2004: 259) and Nil (2004: Nil) respectively.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 27 February 2006.

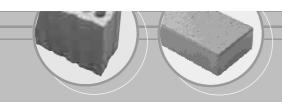
#### 2. FUNDAMENTAL ACCOUNTING CONCEPT

On 16 February 2005, the Securities Commission ("SC") has approved the Proposed Rights Issue with Warrants and Debt Restructuring Scheme ("DRS") with the following revised terms :

- (i) Rights issue of up to 8,915,800 new ordinary shares of RM1.00 each together with up to 8,915,800 warrants in the Company at an issue price of RM1.00 per share payable in cash, on the basis of one new Share together with one Warrant for every five existing shares held;
- (ii) DRS involving the settlement of outstanding principal and outstanding interest amounting to RM44,667,924 owing by the subsidiaries of the Company to the Participating Bankers ("PBs"), namely, RHB Bank Berhad and Malaysian Industrial Development Finance Berhad, by way of -
  - (a) Settlement of 40% of outstanding principal amounting to RM15,716,000 by the issuance of RM15,716,000 nominal value of 4% 10-year Redeemable Convertible Secured Loan Stocks ("RCSLS") of RM1.00 each at 100% of its nominal value to the PBs;
  - (b) Restructuring of 40% of the outstanding principal amounting to RM15,716,000 involving payment via instalments over a period of 6 to 7 years; and
  - (c) Settlement of the remaining 20% of the outstanding principal of RM7,868,000 and outstanding interest of RM5,377,924 (i.e. amounting to RM13,235,924 in aggregate) by the issuance of up to 13,235,924 new ordinary shares of RM1.00 each in the Company at par to the PBs.
- (iii) Listing of and quotation for the new shares and warrants arising from the rights issue and DRS, and the new shares arising from the exercise of warrants and conversion of RCSLS, on the Main Board of Bursa Malaysia Securities Berhad.

On 14 February 2006, the SC has approved an extension of time for another three months from 16 February 2006 to 15 May 2006, to complete the abovementioned corporate exercises. Nonetheless, the rights issue shares of 4,122,527 with warrants and 13,235,924 new ordinary shares in accordance with the DRS were granted listing and quotation on 15 February 2006.

The Directors are of the opinion that it is appropriate for the financial statements to be prepared on a going concern basis.



31 DECEMBER 2005

#### 3. SIGNIFICANT ACCOUNTING POLICIES

#### (a) Basis of Preparation

The financial statements of the Group and of the Company have been prepared under the historical cost convention and comply with the provisions of the Companies Act, 1965 and applicable MASB Approved Accounting Standards in Malaysia.

#### (b) Basis of Consolidation

#### (i) Subsidiaries

The consolidated financial statements include the financial statements of the Company and all its subsidiaries. Subsidiaries are those companies in which the Group has a long term equity interest and where it has power to exercise control over the financial and operating policies so as to obtain benefits therefrom.

Acquisition of subsidiaries which meet the criteria for merger are accounted for using merger accounting principles. When the merger method is used, the cost of investment in the Company's book is recorded at the nominal value of shares issued and the difference between the carrying value of the investment and the nominal value of shares acquired is treated as merger reserve or merger deficit. The results of the companies being merged are included as if the merger had been effected throughout the current and previous financial years.

As provided under the transitional provision of Financial Reporting Standard No. 122 - Business Combinations, the Company has applied this standard prospectively.

Intragroup transactions, balances and resulting unrealised gains are eliminated on consolidation and the consolidated financial statements reflect external transactions only. Unrealised losses are eliminated on consolidation unless costs cannot be recovered.

The gain or loss on disposal of a subsidiary company is the difference between net disposal proceeds and the Group's share of its net assets.

Minority interest is measured at the minorities' share of the post acquisition fair values of the identifiable assets and liabilities of the acquiree.

# (ii) Associates

Associates are those companies in which the Group has a long term equity interest and where it exercises significant influence over the financial and operating policies.

Investments in associates are accounted for in the consolidated financial statements by the equity method of accounting based on the audited or management financial statements of the associates. Under the equity method of accounting, the Group's share of profits less losses of associates during the year is included in the consolidated income statement. The Group's interest in associates is carried in the consolidated balance sheet at cost plus the Group's share of post-acquisition retained profits or accumulated losses and other reserves as well as goodwill on acquisition.

Unrealised gains on transactions between the Group and the associates are eliminated to the extent of the Group's interest in the associates. Unrealised losses are eliminated unless cost cannot be recovered.

**31 DECEMBER 2005** 

# 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### (c) Investments in Subsidiaries and Associates

The Company's investments in subsidiaries and associates are stated at cost less impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 3(m).

On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is charged or credited to the income statement.

#### (d) Property, Plant and Equipment and Depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 3(m).

Freehold land, property, plant and equipment held for disposal and capital work-in-progress are not depreciated. Depreciation of other property, plant and equipment is calculated on the straight line method to write off the cost of the property, plant and equipment over the estimated useful lives as follows:

Buildings 10 - 50 years Plant and machinery 5 - 20 years Motor vehicles 5 years Other assets 5 - 10 years

Upon the disposal of an item of property, plant or equipment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the income statement.

#### (e) Investment Properties

Investment properties consist of investments in land and buildings that are not substantially occupied for use by, or in the operations of the Company.

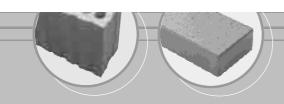
Long term investment properties are stated at cost less impairment losses and short term investment properties are stated at lower of cost and market value and are not depreciated. The policy for recognition and measurement of impairment losses is in accordance with Note 3(m).

Upon the disposal of an investment property, the difference between the net disposal proceeds and the carrying amount is charged or credited to the income statement.

### (f) Income Tax

Income tax on the profit or loss for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the balance sheet date.

Deferred tax is provided for, using the liability method, on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. Deferred tax is not recognised if the temporary difference arises from goodwill or negative goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.



31 DECEMBER 2005

#### 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### (f) Income Tax (cont'd)

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the balance sheet date. Deferred tax is recognised in the income statement, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly in equity, or when it arises from a business combination that is an acquisition, in which case the deferred tax is included in the resulting goodwill or negative goodwill.

# (g) Employee Benefits

#### (i) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences, and short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

#### (ii) Defined contribution plans

As required by law, companies in Malaysia make contributions to the state pension scheme, the Employees Provident Fund ("EPF"). Such contributions are recognised as an expense in the income statement as incurred.

#### (h) Inventories

Inventories are stated at the lower of cost (determined on the weighted average basis) and net realisable value. Work-in-progress and finished goods are determined based on average production cost. Raw materials are valued at cost determined on the weighted average basis and consumables are valued at cost determined on a first in first out basis.

Cost includes the actual cost of material and incidentals in bringing the inventories into store. For manufactured inventories, it also includes labour and an appropriate allocation of the relevant overhead expenses. A constant write off rate of 3% per annum on the total cost of clay inventory is adopted by the Group.

#### (i) Cash and Cash Equivalents

For the purposes of the cash flow statements, cash and cash equivalents include cash on hand and at bank, net of outstanding bank overdrafts.

#### (j) Hire Purchase and Leases

A lease is recognised as a finance lease if it transfers substantially to the Group all the risks and rewards incident to ownership. All other leases are classified as operating leases.

Assets acquired by way of hire purchase or finance leases are stated at an amount equal to the lower of their fair values and the present value of the minimum lease payments at the inception of the leases, less accumulated depreciation and impairment losses. The corresponding liability is included in the balance sheet as borrowings. In calculating the present value of the minimum lease payments, the discount factor used is the interest rate implicit in the lease, when it is practicable to determine; otherwise, the Group's incremental borrowing rate is used.

**31 DECEMBER 2005** 

# 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### (j) Hire Purchase and Leases (cont'd)

Lease payments are apportioned between the finance costs and the reduction of the outstanding liability. Finance costs, which represent the difference between the total leasing commitments and the fair value of the assets acquired, are charged to the income statement over the term of the relevant lease so as to produce a constant periodic rate of charge on the remaining balance of the obligations for each accounting period.

The depreciation policy for leased assets is consistent with that for depreciable property, plant and equipment as described in Note 3(d).

#### (k) Revenue Recognition

Revenue is recognised when it is probable that the economic benefits associated with the transaction will flow to the enterprise and the amount of the revenue can be measured reliably.

#### (i) Sale of goods

Revenue relating to sale of goods is recognised net of sales taxes and discounts upon the transfer of risks and rewards.

#### (ii) Interest income

Interest is recognised on a time proportion basis that reflects the effective yield on the asset.

#### (iii) Dividend income

Dividend income is recognised when the right to receive payment is established.

#### (iv) Rental income

Rental income is recognised on accrual basis.

#### (I) Foreign Currencies Transactions

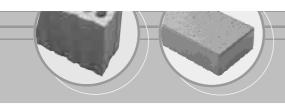
Transactions in foreign currencies are initially converted into Ringgit Malaysia at rates of exchange ruling at the transaction dates. At each balance sheet date, foreign currency monetary items are translated into Ringgit Malaysia at exchange rates ruling at that date. Non-monetary items which are carried at historical cost are translated using the historical rate as of the date of acquisition and non monetary items which are carried at fair value are translated using the exchange rate that existed when the values were determined.

All exchange rate differences are taken to the income statement.

The principal exchange rates used for each respective unit of foreign currency ruling at the balance sheet date are as follows:

2005

	RM	RM
United States Dollar Singapore Dollar Euro	3.809 2.240 4.528	3.797 2.291 5.120
Singapore Dollar	2.240	2.29



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#### 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### (m) Impairment of Assets

At each balance sheet date, the Group reviews the carrying amounts of its assets to determine whether there is any indication of impairment. If any such indication exists, impairment is measured by comparing the carrying values of the assets with their recoverable amounts. Recoverable amount is the higher of net selling price and value in use, which is measured by reference to discounted future cash flows.

An impairment loss is recognised as an expense in the income statement immediately. Reversal of impairment losses recognised in prior years is recorded when the impairment losses recognised for the asset no longer exist or have decreased.

## (n) Financial Instruments

Financial instruments are recognised in the balance sheet when the Group has become a party to the contractual provisions of the instrument.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument classified as a liability, are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity. Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

#### (i) Marketable Securities

Marketable securities are stated at cost less impairment losses. The policy for recognition and measurement of impairment losses is in accordance with Note 3(m).

On disposal of an investment, the difference between net disposal proceeds and its carrying amount is charged or credited to the income statement.

#### (ii) Receivables

Receivables are carried at anticipated realisable values. Bad debts are written off when identified. An estimate is made for doubtful debts based on a review of all outstanding amounts as at the balance sheet date.

## (iii) Payables

Payables are stated at cost which is the fair value of the consideration to be paid in the future for goods and services received.

## (iv) Interest-Bearing Borrowings

Interest-bearing bank loans and overdrafts are recorded at the amount of proceeds received, net of transaction costs.

Borrowing costs directly attributable to the acquisition and construction of property, plant and equipment are capitalised as part of the cost of those assets, until such time as the assets are ready for their intended use or sale. All other borrowing costs are charged to the income statement as an expense in the period in which they are incurred.

#### (v) Equity Instruments

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which the obligation to pay is established.

31 DECEMBER 2005

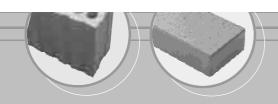
#### 4. REVENUE

Revenue of the Group represents invoiced value of goods sold less returns and trade discounts. Intra-group transactions are excluded from the Group's revenue. Revenue of the Company comprises gross dividend income.

## 5. (LOSS)/PROFIT FROM OPERATIONS

,		Group		Company	
	2005	2004	2005	2004	
	RM	RM	RM	RM	
This is arrived at after charging:					
Staff costs (excluding directors'					
remuneration) (Note 6)	4,954,533	4,695,759	_	-	
Auditors' remuneration	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Statutory audits					
- current year	43,000	37,000	7,000	7,000	
<ul> <li>underprovided in prior year</li> </ul>	-	1,000	-	1,000	
Other services	17,200	21,900	5,200	10,200	
Depreciation	6,501,536	6,446,083	31,381	31,227	
Directors' fees payable to					
directors of :	E2 E00	E2 E00	20,000	20,000	
<ul><li>Company</li><li>Subsidiary companies</li></ul>	52,500 4,200	52,500 4,200	28,000	28,000	
Directors' other emoluments	4,200	4,200	-	-	
payable to directors of Company	643,332	645,160	9,000	8,500	
Loss on disposal of investment	0.10,002	010,100	7,000	0,000	
properties	62,355	32,214	-	-	
Provision for doubtful debts	54,958	-	-	-	
Provision for impairment loss					
on investments	427,634	-	-	-	
Rental of motor vehicle	-	4,000	-	-	
Rental of premises	205,800	202,800	-	-	
Foreign exchange loss	4.000				
- realised	4,323	-	-	-	
- unrealised	227,570	-	-	-	
And crediting:					
Bad debts recovered	_	120	_	_	
Dividend from quoted shares	15	20	-	-	
Foreign exchange gain					
- realised	-	145,546	-	-	
- unrealised	-	34,885	-	-	
Gain on disposal of property,					
plant and equipment	273,981	390,374	-	-	
Vehicle rental income	547,412	650,808	-	-	

The estimated monetary value of benefits provided to directors during the financial year by way of usage of the Group's assets and provision of other benefits amounted to RM34,400 (2004: RM32,600).



31 DECEMBER 2005

## 6. STAFF COSTS

<b>6</b> 171 <b>666</b> 16		Group	C	ompany
	2005	2004	2005	2004
	RM	RM	RM	RM
Wages and salaries	4,490,130	4,247,711	-	
Employee Provident Fund	401,567	389,570	-	
Social security cost	62,836	58,478	-	
	4,954,533	4,695,759	-	-

#### 7. FINANCE COSTS

		Group	Co	ompany
	2005 RM	2004 RM	2005 RM	2004 RM
Bank interest Hire purchase charges Loan interest and charges Overdue interest	942,601 29,526 5,158,266	908,202 35,188 4,538,954 53,910	- - 19,405 -	8,860 - 26,916 -
	6,130,393	5,536,254	19,405	35,776

## 8. TAXATION

	Group		Co	Company	
	2005 RM	2004 RM	2005 RM	2004 RM	
Current year's provision	-	4	-	-	

A reconciliation of income tax expense applicable to (loss)/profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and the Company is as follows:

	Group		Co	ompany
	2005 RM	2004 RM	2005 RM	2004 RM
(Loss)/Profit before taxation	(11,519,189)	413,103	(262,332)	(240,375)
Taxation at Malaysian statutory tax rate of 28% (2004 : 28%) Expenses not deductible for tax purposes Utilisation of previously unrecognised unabsorbed capital allowances Deferred tax assets not recognised on current year's unabsorbed capital allowances and tax losses	(3,225,373) 405,924 - 2,819,449	115,669 133,287 (434,835) 185,883	(73,453) 73,453 -	(67,305) 67,305 - -
Tax expense for the year	-	4	-	-

Deferred tax assets have not been recognised in respect of the following items :

Unabsorbed capital allowances	79,724,000	72,628,000	-	-
Unutilised tax losses	16,567,000	12,500,000	-	-
Unutilised investment allowances	32,928,000	31,487,000	-	-

Deferred tax assets have not been recognised in respect of these items as they have arisen in subsidiaries that have a recent history of losses.

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## 9. (LOSS)/EARNINGS PER SHARE

#### (a) Basic

The basic (loss)/earning per share is calculated based on the Group's loss after taxation of RM11,519,189 (2004: profit after taxation of RM413,099) on the total weighted average number of ordinary shares in issue during the year of 44,579,000 (2004: 44,579,000).

## (b) Fully diluted

The options under the ESOS has expired on 7 September 2005. As such, no fully diluted earning per share for the year ended 31 December 2005 is presented.

The fully diluted earning per share for the year ended 31 December 2004 was deemed to be same as the basic earning per share as the options under the ESOS were not dilutive.

## 10. PROPERTY, PLANT AND EQUIPMENT

Group	Freehold land and buildings RM	Plant and machinery RM	Motor vehicles RM	Other assets RM	Total RM
Cost					
At 1 January 2005 Additions Disposals Reclassification	20,258,682 381,398 - 164,897	117,682,743 3,471,814 (33,616) 290,546	6,809,562 383,026 (145,437)	3,088,760 81,378 (11,173) (455,443)	147,839,747 4,317,616 (190,226)
At 31 December 2005	20,804,977	121,411,487	7,047,151	2,703,522	151,967,137
Accumulated Depreciation					
At 1 January 2005 Charge for the year Disposals	3,651,408 384,320	54,076,747 5,678,808 (17,116)	6,029,118 303,567 (145,437)	1,746,195 134,841 (11,062)	65,503,468 6,501,536 (173,615)
At 31 December 2005	4,035,728	59,738,439	6,187,248	1,869,974	71,831,389
Accumulated Impairment Losses					
At 1 January 2005/ 31 December 2005	-	800,398	-	-	800,398
Net Book Value					
At 31.12.2005	16,769,249	60,872,650	859,903	833,548	79,335,350
At 31.12.2004	16,607,274	62,805,598	780,444	1,342,565	81,535,881
Depreciation charge for 2004	374,696	5,633,359	252,616	185,412	6,446,083
Impairment loss for 2004	-	-	-	-	-



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#### 10. PROPERTY, PLANT AND EQUIPMENT (cont'd)

Company	Freehold land and buildings RM	Other assets RM	Total RM	
Cost				
At 1 January 2005/31 December 2005	1,513,102	10,287	1,523,389	
Accumulated Depreciation				
At 1 January 2005/31 December 2005 Charge for the year	151,160 30,352	7,683 1,029	158,843 31,381	
At 31 December 2005	181,512	8,712	190,224	
Net Book Value				
At 31 December 2005	1,331,590	1,575	1,333,165	
At 31 December 2004	1,361,942	2,604	1,364,546	
Depreciation charge for 2004	30,262	965	31,227	

During the year, the Group acquired property, plant and equipment with an aggregate cost of RM4,317,616 (2004: RM4,351,199) of which RM126,800 (2004: RM81,625) was acquired by means of hire purchase agreement.

The net book value of property, plant and equipment held under hire purchase arrangement are as follows:

	Group		Company	
	2005 RM	2004 RM	2005 RM	2004 RM
Motor vehicles	394,693	386,047	-	-
Plant and machinery	-	360,368	-	-

Certain property, plant and equipment of the Group and of the Company with net book value of RM70,703,470 (2004: RM70,364,246) and RM1,217,043 (2004: RM Nil) respectively, have been pledged as security for banking facilities obtained by subsidiary companies as disclosed in Note 18.

In the course of upgrading a subsidiary company's production facilities, certain plant and machinery in excess of requirements are being held for disposal. These assets have been stated at their estimated recoverable amounts amounting to RM742,853 (2004: RM742,853), net of provision for impairment loss of RM800,398 (2004: RM800,398).

Other assets include capital work-in-progress which comprise of expenditures incurred for labour quarters amounting to RM49,200 (2004: RM195,597). Plant and machinery of RM864,104 in previous year was also included as capital work-in-progress due to installation was not completed as at the previous financial year end.

The gross amount of property, plant and equipment of the Group and Company which are fully depreciated but still in use amounted to RM27,593,379 (2004: RM26,629,770) and RM Nil (2004: Nil) respectively.

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## 11. SUBSIDIARY COMPANIES

THE GODGINANT COMM ANIEC	2005 RM	Company 2004 RM
Unquoted shares, at cost Less : Accumulated impairment losses	29,616,709 (11,023,818)	29,616,709 (11,023,818)
	18,592,891	18,592,891
Loans to subsidiary companies Advances to subsidiary companies	14,740,000 5,098,898	14,740,000 5,537,366
	19,838,898	20,277,366

The subsidiary companies, which are incorporated in Malaysia, are :

Name of Subsidiaries	Principal Activities	Equity 2005	Interest Held 2004
Kangkar Raya Batu Bata Sdn. Bhd.	Manufacturing of bricks and roofing tiles	100%	100%
Syarikat Kia Lim Kilang Batu Bata Sdn. Bhd.	Manufacturing of bricks	100%	100%

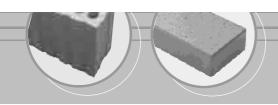
The loans and advances to subsidiary companies are unsecured, interest free and not expected to be repaid within the next 12 months. The loans are fully subordinated to the term loans and certain banking facilities as stated in Note 18.

#### 12. ASSOCIATED COMPANY

12.7666677125 66.111.71111	2005 RM	Group 2004 RM
Unquoted shares, at cost Group's share of post-acquisition profits	54,000 43,804	54,000 44,265
	97,804	98,265
The Group's interest in associated company is as follows :		
Share of net assets of associated company Goodwill on acquisition	93,100 4,704	93,561 4,704
	97,804	98,265

The associated company, which is incorporated in Malaysia, is:

Name of Company	Principal Activities	Equity 2005	Interest Held 2004
Sersen Tiles Sdn. Bhd.	Property owner	27%	27%



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## 13. INVESTMENTS

	Group		
	2005 RM	2004 RM	
At cost			
Shares quoted in Malaysia Warrants quoted in Malaysia	761,833 65	761,833 65	
Less: Impairment loss	761,898 (427,634)	761,898 -	
	334,264	761,898	
Market value of quoted shares Market value of quoted warrants	334,252 12	662,248 17	

## 14. INVESTMENT PROPERTIES

At cost	2005 RM	Group 2004 RM
Properties held for sale	324,089	316,800

As at 31 December 2004, the investment properties classified as non-current assets with cost of RM391,365 were charged to secure bank facilities as disclosed in Note 18.

## 15. INVENTORIES

	Group		
	2005	2004	
At cost	RM	RM	
Raw materials	3,137,918	3,406,546	
Indirect materials	3,300,815	2,551,987	
Work-in-progress	269,081	568,260	
Finished products	6,014,140	5,130,315	
	12,721,954	11,657,108	

#### 16. RECEIVABLES

REGENTABLES		Group	C	Company		
	2005	2004	2005	2004		
	RM	RM	RM	RM		
Trade receivables	11,475,713	13,850,441	-	-		
Other receivables	1,375,398	736,533	670,171	337,938		
Provision for doubtful debts	12,851,111	14,586,974	670,171	337,938		
	(746,262)	(691,304)	-	-		
	12,104,849	13,895,670	670,171	337,938		

Included in trade and other receivables of the Group are debts owing by related parties amounting to RM813,626 (2004 : RM720,101). The amount due is unsecured, interest free and has no fixed terms of repayment.

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## 16. RECEIVABLES (cont'd)

The Group's normal trade credit term ranges from 30 to 90 days. Other credit terms are assessed and approved on a case-by-case basis.

The Group has no significant concentration of credit risk that may arise from exposures to a single debtor or to groups of debtors.

#### 17. PAYABLES

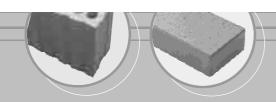
Tr. TAIABLEO		Group	Company	
	2005 RM	2004 RM	2005 RM	2004 RM
Trade payables	15,246,888	14,115,017	-	-
Other payables	5,465,730	5,749,995	433,024	256,832
Accrued expenses	1,612,761	1,701,934	-	-
Directors	533,323	329,817	212,166	158,126
Interest payable	-	1,318,594	-	-
	22,858,702	23,215,357	645,190	414,958

Included in trade and other payables of the Group and Company are debts owing to related parties amounting to RM4,916,883 (2004: RM4,544,585) and RM Nil (2004: Nil) respectively.

The normal trade credit term granted to the Group ranges from 30 to 120 days.

## 18. BORROWINGS

Short term borrowings	2005 RM	Group 2004 RM	2005 RM	Company 2004 RM
Secured:				
Bank overdrafts Bankers' acceptances Fixed loans Hire purchase payables Term loans Trust receipt	5,707,721 8,529,000 - 124,394 38,057,077 417,260	5,361,800 8,275,000 65,338 123,031 26,413,161	- - - - 129,677 -	- - - - -
Unsecured :	52,835,452	40,238,330	129,677	-
Term loan	-	129,561	-	129,561
	52,835,452	40,367,891	129,677	129,561
Long term borrowings Secured:				
Hire purchase payables Fixed loans Term loans	132,452 - 19,142,509	161,749 40,718 23,391,666	- - 64,579	- - -
	19,274,961	23,594,133	64,579	-



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18. BORROWINGS (cont'd
------------------------

BORROWINGS (COIR a)	2005	Group 2004	Company 2005 20	
Long term borrowings	RM	RM	RM	RM
Unsecured:				
Term loan	-	164,066	-	164,066
	19,274,961	23,758,199	64,579	164,066
Total Borrowings				
Bank overdrafts (Note 21) Bankers' acceptances Fixed loans Hire purchase payables Term loans Trust receipt	5,707,721 8,529,000 - 256,846 57,199,586 417,260	5,361,800 8,275,000 106,056 284,780 50,098,454	- - - - 194,256	- - - - 293,627
	72,110,413	64,126,090	194,256	293,627
Maturity of borrowings (excluding hire purchase liabilities):		<u> </u>		<u> </u>
Within 1 year	52,711,058	40,244,860	129,677	129,561
More than 1 year and less than 2 years	7,114,579	8,551,160	64,579	118,776
More than 2 years and less than 5 years 5 years or more	12,027,930	11,577,290 3,468,000	- -	45,290 -
	71,853,567	63,841,310	194,256	293,627
Hire purchase liabilities				
Minimum lease payments: Not later than 1 year Later than 1 year and not	147,295	146,828	-	-
later than 2 years Later than 2 years and not	111,761	97,387	-	-
later than 5 years	43,546	92,932	-	-
Less: Future finance charges	302,602 (45,756)	337,147 (52,367)	-	- -
Present value of finance lease liabilities	256,846	284,780	-	-
Present value of finance lease liabilities:				
Not later than 1 year Later than 1 year and not	124,394	123,031	-	-
later than 2 years Later than 2 years and not	95,236	82,124	-	-
later than 5 years	37,216	79,625	-	-
	256,846	284,780	-	-

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## 18. BORROWINGS (cont'd)

io. Borrio viilo (cont a)		Co	Company		
Hire purchase liabilities	2005 RM	2004 RM	2005 RM	2004 RM	
Analysed as: Due within 12 months Due after 12 months	124,394 132,452	123,031 161,749	-	- -	
	256,846	284,780	-	-	

The secured borrowings are secured by way of corporate guarantees from the Company, a fixed charge on certain property, plant and equipment and investment properties of the Group and the Company as disclosed in Note 10 and Note 14.

The secured and unsecured term loans are repayable over 4.5 to 10 years whilst the fixed loans are repayable over 5 years. The other bank borrowings are repayable on demand.

The weighted average effective interest rates at the balance sheet date for borrowings, excluding hire purchase payables, were as follows:

	Group		Co	ompany
	<b>2005</b> %	2004 %	<b>2005</b> %	2004 %
Bank overdrafts	8.25 to 8.75	8.00 to 8.50	-	-
Bankers' acceptances	4.90 to 5.80	4.85 to 5.35	-	-
Trust receipts	4.72 to 5.80	-	-	-
Term loans	8.00 to 8.75	7.75 to 8.50	8.00	7.75
Fixed loans	-	8.45	-	-

The hire purchase liabilities bore interest at the balance sheet date of between 3.4% to 7.5% (2004: RM3.4% to 7.5%).

#### 19. SHARE CAPITAL

13. GHARE GALTIAE		er of Ordinary s of RM1 Each 2004	2005 RM	Amount 2004 RM
Authorised : At 1 January/31 December	100,000,000	100,000,000	100,000,000	100,000,000
Issued and fully paid : At 1 January/31 December	44,579,000	44,579,000	44,579,000	44,579,000

### 20. RESERVES

	2005 RM	2004 RM	2005 RM	2004 RM
Non-Distributable : Share premium Accumulated losses	7,283,230 (42,400,812)	7,283,230 (30,881,623)	7,283,230 (12,259,057)	7,283,230 (11,996,725)
	(35,117,582)	(23,598,393)	(4,975,827)	(4,713,495)

Group

Company

The movements in the reserves are shown in the statements of changes in equity.



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## 21. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the statements of cash flows comprise the following balance sheet amounts:

sheet amounts.	Group		Co	ompany
	2005	2004	2005	2004
	RM	RM	RM	RM
Cash and bank balances	13,045	165,893	7,494	1,349
Bank overdrafts (Note 18)	(5,707,721)	(5,361,800)	-	-
	(5,694,676)	(5,195,907)	7,494	1,349

#### 22. SEGMENTAL REPORTING

There is no disclosure of segmental information as required by Financial Reporting Standard No. 114 -Segment Reporting, as the Group operates principally within one industry and one country.

#### 23. CONTINGENT LIABILITY

	Company	
	2005 RM	2004 RM
Unsecured corporate guarantees given to secure banking and trade facilities granted to subsidiary companies	54,940,662	52,828,996

## 24. SIGNIFICANT RELATED PARTY TRANSACTIONS

		Group		Company	
	2005 RM	2004 RM	2005 RM	2004 RM	
Sales of finished goods to: E.S. Ng Building Products Sdn Bhd (note a) Syarikat Kayu Wangi Berhad (note c) Kia Lim Timber Trading Sdn Bhd (note d) Antara Construction Sdn Bhd (note h)	48,114 69,133 9,594 7,888	- - - -	- - -	- - - -	
Sales of spare parts and upkeep of tools to: Sri Senanggar Batu Bata Sdn Bhd (note b) Kia Lim Timber Trading Sdn Bhd (note d) Rengam Batu Bata Sdn Bhd (note e)	13,777 4,803 1,740	17,137 - -	- - -	- - -	
Purchases of spare parts and upkeep of tools from: Kia Lim Timber Trading Sdn Bhd (note d) E.S. Ng Building Products Sdn Bhd (note a) Syarikat Kayu Wangi Berhad (note c) Rengam Batu Bata Sdn Bhd (note e)	24,974 - 9,546 4,816	1,139 1,071 - -	- - -	- - - -	
Purchases of indirect materials from: E.S. Ng Building Products Sdn Bhd (note a) Syarikat Kayu Wangi Berhad (note c) Syarikat Subari Pembinaan Perniagaan Sdn Bhd (note f) Sri Senanggar Batu Bata Sdn Bhd (note b)	5,670 193,490 9,350 26,140	201,787 14,400		- - - -	
Drink and refreshment payable to: Hotel Carnival Sdn Bhd (note g)	21,576		-	-	

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## 24. SIGNIFICANT RELATED PARTY TRANSACTIONS (cont'd)

		Group	C	ompany
	2005 RM	2004 RM	2005 RM	2004 RM
Insurance premium payable to: Kia Lim Timber Trading Sdn Bhd (note d)	44,578	-	-	-
Rental payable to: Kia Lim Timber Trading Sdn Bhd (note d) Rengam Batu Bata Sdn Bhd (note e) Hotel Carnival Sdn Bhd (note g) Sri Senanggar Batu Bata Sdn Bhd (note b)	172,800 41,400 30,000 1,800	176,026 40,150 30,000	- - -	- - -
Rental receivable from: Sri Senanggar Batu Bata Sdn Bhd (note b)	9,450	15,950	-	-
Transport charges receivable from: Sri Senanggar Batu Bata Sdn Bhd (note b)	6,635	7,482	-	-

The above transactions have been entered into in the normal course of business and established under mutually agreed terms.

Related parties are those enterprises which are subject to the same source of influence as the Company through common directors and shareholders.

#### Notes:

- (a) A director of the Company, namely Datuk Ng Eng Sos @ Bah Chik, and his family members are directors and/or substantial shareholders of that company.
- (b) A director of the Company, namely Tan See Chip, and certain family members of certain directors, namely Datuk Ng Eng Sos @ Bah Chik, Ng Yeng Keng @ Ng Ka Hiat and Tan See Chip, are directors of that company. Certain directors of the Company, namely Datuk Ng Eng Sos @ Bah Chik, Ng Yeng Keng @ Ng Ka Hiat, Tan See Chip, and/or their family members are substantial shareholders of that company.
- (c) A director of the Company, namely Datuk Ng Eng Sos @ Bah Chik, Ng Yeng Keng @ Ng Ka Hiat, Ng Chin Kang and Mohd Salleh Bin Jantan, are/were directors of that company and/or their certain family members have deemed substantial interest in that company.
- (d) Certain directors of the Company, namely Datuk Ng Eng Sos @ Bah Chik, Ng Yeng Keng @ Ng Ka Hiat, Ng Yam Puan @ Ng Ah Bah and Ng Chin Kang, are directors and/or substantial shareholders of that company. A substantial shareholder of the Company, namely Ng Yan Kian, is also the substantial shareholder of that company.
- (e) Certain directors of the Company, namely Tan See Chip and Mohd Salleh Bin Jantan, and certain family members of certain directors, namely Datuk Ng Eng Sos @ Bah Chik and Ng Yeng Keng @ Ng Ka Hiat, are directors of that company. Certain directors of the Company namely, Datuk Ng Eng Sos @Bah Chik, Ng Yeng Keng @Ng Ka Hiat, Ng Chin Kang, Mohd Salleh Bin Jantan and/or their family members are substantial shareholders of that company.
- (f) A director of the Company, namely Ng Yeng Keng @ Ng Ka Hiat, and a family member of another director, namely Datuk Ng Eng Sos @ Bah Chik, are directors of that company. Certain directors of the Company and/or their certain family members, namely Datuk Ng Eng Sos @ Bah Chik, Ng Yeng Keng @ Ng Ka Hiat and Ng Chin Kang, are deemed to have substantial interest in that company.



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#### 24. SIGNIFICANT RELATED PARTY TRANSACTIONS (cont'd)

Notes (cont'd):

- (g) A director of the Company, namely Ng Yeng Keng @ Ng Ka Hiat and a family member of another director, namely Datuk Ng Eng Sos @ Bah Chik are directors of that company. A substantial shareholder of the Company, namely Ng Yan Kian is also a substantial shareholder of that company. Certain directors of the Company, namely Datuk Ng Eng Sos @ Bah Chik, Ng Yeng Keng @ Ng Ka Hiat, Ng Chin Kang and/or their family members have deemed substantial interest in that company.
- (h) A director of the Company, namely Mohd Salleh Bin Jantan and certain family members of certain directors, namely Datuk Ng Eng Sos @ Bah Chik and YB Datuk Ariss Bin Samsudin are directors and substantial shareholders of that company.

#### 25. SIGNIFICANT EVENT

On 16 February 2005, the SC has approved the proposed rights issue and DRS with the following revised terms:

- (i) Rights issue of up to 8,915,800 new ordinary shares of RM1.00 each together with up to 8,915,800 warrants in the Company at an issue price of RM1.00 per share payable in cash, on the basis of one new Share together with one Warrant for every five existing shares held;
- (ii) DRS involving the settlement of outstanding principal and outstanding interest amounting to RM44,667,924 owing by the subsidiaries of the Company to the PBs, namely, RHB Bank Berhad and Malaysian Industrial Development Finance Berhad, by way of-
  - (a) of 40% of outstanding principal amounting to RM15,716,000 by the issuance of RM15,716,000 nominal value of 4% 10-year RCSLS of RM1.00 each at 100% of its nominal value to the PBs;
  - (b) Restructuring of 40% of the outstanding principal amounting to RM15,716,000 involving payment via instalments over a period of 6 to 7 years; and
  - (c) Settlement of the remaining 20% of the outstanding principal of RM7,868,000 and outstanding interest of RM5,377,924 (i.e. amounting to RM13,235,924 in aggregate) by the issuance of up to 13,235,924 new ordinary shares of RM1.00 each in the Company at par to the PBs.
- (iii) Listing of and quotation for the new shares and warrants arising from the rights issue and DRS, and the new shares arising from the exercise of warrants and conversion of RCSLS, on the Main Board of Bursa Malaysia Securities Berhad.

On 14 February 2006, the SC has approved an extension of time for another three months from 16 February 2006 to 15 May 2006, to complete the abovementioned corporate exercises. Nonetheless, the rights issue shares of 4,122,527 with warrants and 13,235,924 new ordinary shares in accordance with the DRS were granted listing and quotation on 15 February 2006.

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#### **26. FINANCIAL INSTRUMENTS**

#### (a) Financial Risk Management Objectives and Policies

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its interest rate, foreign exchange, liquidity and credit risks. The Group operates within clearly defined guidelines that are approved by the Board and the Company's policy is not to engage in speculative transactions.

#### (b) Interest Rate Risk

The Group's primary interest rate risk relates to hire purchase and bank borrowings liabilities, as the Group had no substantial long-term interest-bearing assets as at 31 December 2005.

#### (c) Foreign Exchange Risk

The Group's foreign exchange exposures arise from export sales and overseas purchases. The Group relies on natural hedging as a risk management tool and does not engage in any formal hedging activities.

## (d) Liquidity Risk

The Group actively manages its operating cash flows and the availability of funding so as to ensure that all refinancing, repayment and funding needs are met. As part of its overall prudent liquidity management, the Group maintains sufficient level of cash to meet its working capital requirements. In addition, the Group strives to maintain available banking facilities of a reasonable level to its overall debt position. As far as possible, the Group raises committed funding from both capital markets and financial institutions and balances its portfolio with some short term funding so as to achieve overall cost effectiveness.

#### (e) Credit Risk

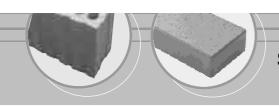
Credit risks, or the risk of counterparties defaulting, is controlled by the application of credit approvals, limits and monitoring procedures. Credit risks are minimised and monitored via strictly limiting the Group's associations to business partners with high creditworthiness. Trade receivables are monitored on an ongoing basis via Group management reporting procedures.

The Group does not have any significant exposure to any individual customer or counterparty nor does it have any major concentration of credit risk related to any financial instruments.

#### (f) Fair Values

The carrying value of current financial assets and current financial liabilities of the Group approximate their values due to their short term nature whilst the carrying value of long term borrowings is estimated to be approximate the fair value estimated based on the current rates available for borrowing with the same maturity profile.

It is not practicable to estimate the fair values of amounts due from/to the holding and related companies principally due to a lack of fixed term of repayment term entered by the parties involved and without incurring excessive costs. However, the directors believe that the carrying amounts recorded at balance sheet reflect the corresponding fair value.



## STATEMENT OF SHAREHOLDINGS

As at 31 March 2006

Authorised capital : RM100,000,000.00 divided into 100,000,000 ordinary shares

of RM1.00 each

Issued and fully paid-up capital : 61,937,451 ordinary shares of RM1.00 each

Voting rights : One vote for one ordinary share

## **ANALYSIS OF SHAREHOLDINGS**

Number of H	lolders Holdings	<b>Total Holdings</b>	Percentage of Holdings
1	Less than 100	50	0.05
946	100 - 1,000	928,833	47.30
870	1,001 - 10,000	3,216,680	43.50
144	10,001 to 100,000	4,010,170	7.20
33	100,001 to less than 5% of issued shar	res 20,824,711	1.65
6	5% and above of issued shares	32,957,007	0.30
2,000		61,937,451	100.00

## THIRTY LARGEST SHAREHOLDERS

	Name of Shareholder	Number of Shares	Percentage of Shares
1.	RHB Capital Nominees (Tempatan) Sdn Bhd		
	RHB Bank Berhad	7,823,694	12.63
2.	RHB Capital Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Kia Lim Timber Trading		
	Sdn Bhd	6,440,270	10.40
3.	Kia Lim Realty Sdn Bhd	6,020,393	9.72
4.	Malaysian Industrial Development Finance Berhad	5,412,230	8.74
5.	Permodalan Nasional Berhad	4,124,895	6.66
6.	Mayban Securities Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Ng Hoo Tee Holdings Sdn Br	nd 3,135,525	5.06
7.	Mayban Securities Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Kia Lim Realty Sdn Bhd	2,931,600	4.73
8.	Mayban Securities Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Kia Lim Timber Trading Sdn	Bhd 2,764,800	4.46
9.	Sutera Istimewa Sdn Bhd	2,726,600	4.40
10.	AmBank (M) Berhad		
	Pledged Securities Account for Mohd Salleh Bin Jantan	1,484,000	2.40
	Kia Lim Timber Trading Sdn Bhd	1,393,184	2.25
	Ban Dung Palm Oil Industries Sdn Bhd	1,117,200	1.80
	Tan See Chip	785,935	1.27
14.	Mayban Securities Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Goh May Lee	717,000	1.16
	Ng Yan Kian	706,196	1.14
	Ng Hoo Tee Holdings Sdn Bhd	684,648	1.11
	Lim Ling Yee	675,300	1.09
	Syarikat Jaya Diri Kemajuan Sdn Bhd	630,000	1.02
19.	Kenanga Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Chin Choon Lan	489,800	0.79
20.	Bumiputra-Commerce Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Ng Eng Sos @ Bah Chik	391,590	0.63
	Ariss Bin Samsudin, Datuk	303,000	0.49
22.	AmBank (M) Berhad		
	Pledged Securities Account for Chin Choon Lan	284,900	0.46
23.	Kour Siok Leen	246,790	0.40

#### THIRTY LARGEST SHAREHOLDERS (cont'd)

Name of Shareholder	Number of Shares	Percentage of Shares
24. Malaysia Nominees (Tempatan) Sendirian Berhad		
Pledged Securities Account for Dr Ng Yam Puan @ Ng A	Ah Bah 232,000	0.37
25. Lim Ling Er	228,000	0.37
26. Ng Yeng Keng @ Ng Ka Hiat	217,395	0.35
27. Yian Xing Long	200,000	0.32
28. Ng Yeng Keng @ Ng Ka Hiat	179,502	0.29
29. Eng Lee @ Ng Hoe Sai	164,404	0.27
30. Citigroup Nominee (Tempatan) Sdn Bhd		
Pledged Securities Account for Kour Siok Leen	154,264	0.25

#### SUBSTANTIAL SHAREHOLDERS

According to the Register required to be kept under Section 69L of the Companies Act, 1965, the following are the substantial shareholders of the Company: -

		Direct Interest		Deemed Interest			
	Shareholder	Number of Shares	Percentage of Shares	Number of Shares	Percentage of Shares	Note	
1.	E.S. Ng Holdings Sdn Bhd	-	-	9,635,993	15.56	Α	
2.	Kia Lim Realty Sdn Bhd	8,951,993	14.45	54,000	0.09	В	
3.	Kia Lim Timber Trading Sdn Bhd	10,625,854	17.16	684,000	1.10	С	
4.	Ng Hoo Tee Holdings Sdn Bhd	3,820,123	6.17	1,208,400	1.95	D	
5.	Datuk Ng Eng Sos @ Bah Chik	528,590	0.85	25,290,420	40.83	Ε	
6.	Ng Yeng Keng @ Ng Ka Hiat	570,055	0.92	25,290,420	40.83	Ε	
7.	Ng Chin Lan	10,000	0.02	9,635,993	15.56	Α	
8.	Ng Chin Kang	-	-	12,518,254	20.21	F	
9.	Permodalan Nasional Berhad	4,124,895	6.66	-	-	-	
10.	Yayasan Pelaburan Bumiputra	-	-	4,124,895	6.66	G	
11.	Ng Yeng Keng Holdings Sdn Bhd	-	-	9,635,993	15.56	Α	
12.	Kour Siok Leen	401,054	0.65	9,635,993	15.56	Α	

#### Notes:

Deemed interest through his or its shareholdings in Kia Lim Realty Sdn Bhd, Sersen Tiles Sdn Bhd and Syarikat Jaya Diri Kemajuan Sdn Bhd by virtue of Section 6A of the Companies Act, 1965.

Deemed interest through its shareholdings in Sersen Tiles Sdn Bhd by virtue of Section 6A of the Companies Act, 1965.

Deemed interest through its shareholdings in Sersen Tiles Sdn Bhd and Syarikat Jaya Diri Kemajuan Sdn Bhd by virtue of Section 6A of the Companies

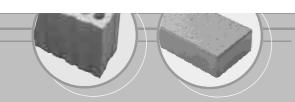
Act, 1965.
Deemed interest through its shareholdings in Ban Dung Palm Oil Industries Sdn Bhd by virtue of Section 6A of the Companies Act, 1965.

Deemed interest through his shareholdings in Kia Lim Realty Sdn Bhd, Kia Lim Timber Trading Sdn Bhd, Sersen Tiles Sdn Bhd, Ban Dung Palm Oil Industries Sdn Bhd, Ng Hoo Tee Holdings Sdn Bhd and Syarikat Jaya Diri Kemajuan Sdn Bhd by virtue of Section 6A of the Companies Act, 1965.

Deemed to have indirect interest through his shareholding in Kia Lim Timber Trading Sdn Bhd, Ban Dung Palm Oil Industries Sdn Bhd, Sersen Tiles Sdn Bhd and Syarikat Jaya Diri Kemajuan Sdn Bhd by virtue of Section 6A of the Companies Act, 1965.

Deemed to have indirect interest through its shareholding of 100% less 1 share in Permodalan Nasional Berhad by virtue of Section 6A of the

Companies Act. 1965.



## STATEMENT OF SHAREHOLDINGS

As at 31 March 2006

## LIST OF DIRECTORS' SHAREHOLDINGS AS AT 31 MARCH 2006

		(DIRECT II	NTEREST)	(DEEMED II	NTEREST)	
No.	Director	Number of Shares	Percentage of Shares	Number of Shares	Percentage of Shares	
1.	DATUK NG ENG SOS @ BAH CHIK	528,590	0.85	25,290,420	40.83	*
2.	YB DATUK ARISS BIN SAMSUDIN	303,000	0.49	-	-	
3.	NG YENG KENG @ NG KA HIAT	570,055	0.92	25,290,420	40.83	*
4.	TAN SEE CHIP	785,935	1.27	17,000	0.03	#
5.	NG CHIN KANG	-	-	12,518,254	20.21	*
6.	LOH CHEE KAN	-	-	-	-	
7.	TAN SENG KEE	-	-	-	-	
8.	CHUA SYER CIN	-	-	=	-	
9.	DR NG YAM PUAN @ NG AH BAH	309,499	0.50	-	-	
10.	MOHD SALLEH BIN JANTAN	1,636,416	2.64	-	-	

<sup>\*</sup> Deemed interest in ordinary shares of the Directors are of the same as disclosed under notes to the substantial shareholders.

<sup>#</sup> Deemed interest through his or its shareholdings in Tan See Chip Sdn Bhd by virtue of Section 6A of the Companies Act, 1965.

## STATEMENT OF WARRANT HOLDINGS

As at 31 March 2006

Warrant Issued : 4,122,527

vvarrant issued Voting Rights : One vote for one each New Share to which such holder would

be entitled at a Subscription Price on the exercise in full of the

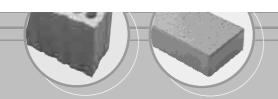
Subscription Rights represented by such Warrant Holders.

#### **ANALYSIS OF WARRANT HOLDINGS**

Number of	Holders Holdings	<b>Total Holdings</b>	Percentage of Holdings
0	Less than 100	0	0.00
110	100 - 1,000	15,100	88.71
6	1,001 - 10,000	27,600	4.84
1	10,001 to 100,000	15,200	0.81
2	100,001 to less than 5% of issued warrants	300,366	1.61
5	5% and above of issued warrants	3,764,261	4.03
124		4,122,527	100.00

#### THIRTY LARGEST WARRANT HOLDERS

	Name of Warrant Holder	Number of Warrants	Percentage of Warrants
1.	Kia Lim Timber Trading Sdn Bhd	1,293,734	31.38
2.	Kia Lim Realty Sdn Bhd	998,540	24.22
3.	Mayban Securities Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Ng Hoo Tee Holdings Sdn	Bhd 522,587	12.68
4.	Mayban Securities Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Kia Lim Realty Sdn Bhd	488,600	11.85
5.	Mayban Securities Nominees (Tempatan) Sdn Bhd		
	Pledged Securities Account for Kia Lim Timber Trading So	dn Bhd 460,800	11.18
6.	Ban Dung Palm Oil Industries Sdn Bhd	186,200	4.52
7.	Ng Hoo Tee Holdings Sdn Bhd	114,166	2.77
8.	Ban Dung Palm Oil Industries Sdn Bhd	15,200	0.37
9.	Teh Hock Seng	10,000	0.24
10.	Abdul Aziz Bin Bador	5,000	0.12
11.	Kia Lim Timber Trading Sdn Bhd	4,600	0.11
12.	James Chan Khay Syn	4,000	0.10
	Maha Perkasa Sdn Bhd	2,000	0.05
14.	Liang Guan Pooi	2,000	0.05
	Ooi Chye Seng @ Ng Chai Seng	1,000	0.02
16.	Phong Hon Wai	1,000	0.02
17.	Goh Soo Cheng @ Goh Su Mei	600	0.01
18.	Choi Yaw Tong	400	0.01
19.	Lee Yoon Wah	400	0.01
20.	Lee Kok Peng	400	0.01
21.	Yong Choy Heong	200	0.00
22.	Rosli Bin Yusoff	200	0.00
23.	Low Eng Choon	200	0.00
24.	Hee Lee Ping	200	0.00
	Zainal Bin Che Muda	200	0.00
	Chua Thean Cheang	200	0.00
	Ho Ming Kou @ Ho Keat Thong	200	0.00
	Chong Miau Moi	200	0.00
	Chua Ah Moi	200	0.00
30.	Rodziah Binti Abu Helifah	100	0.00



## STATEMENT OF WARRANT HOLDINGS

As at 31 March 2006

## LIST OF DIRECTORS' WARRANT HOLDINGS AS AT 31 MARCH 2006

		(DIRECT INTEREST)		(DEEMED INTEREST)		
No.	Director	Number of Warrants	Percentage of Warrants	Number of Warrants	Percentage of Warrants	
1.	DATUK NG ENG SOS @ BAH CHIK	-	-	4,101,427	99.49	*
2.	YB DATUK ARISS BIN SAMSUDIN	-			-	
3.	NG YENG KENG @ NG KA HIAT	-	-	4,101,427	99.49	*
4.	TAN SEE CHIP	-	-	-	-	
5.	NG CHIN KANG	-	-	1,972,534	47.85	*
6.	LOH CHEE KAN	-	-	-	-	
7.	TAN SENG KEE	-	-	-	-	
8.	CHUA SYER CIN	-	-	-	-	
9.	DR NG YAM PUAN @ NG AH BAH	-	F	-	-	
10.	MOHD SALLEH BIN JANTAN	-	-	-	-	

<sup>\*</sup> Deemed interest in warrants of the Directors are of the same as disclosed under notes to the substantial shareholders.

## LIST OF PROPERTIES

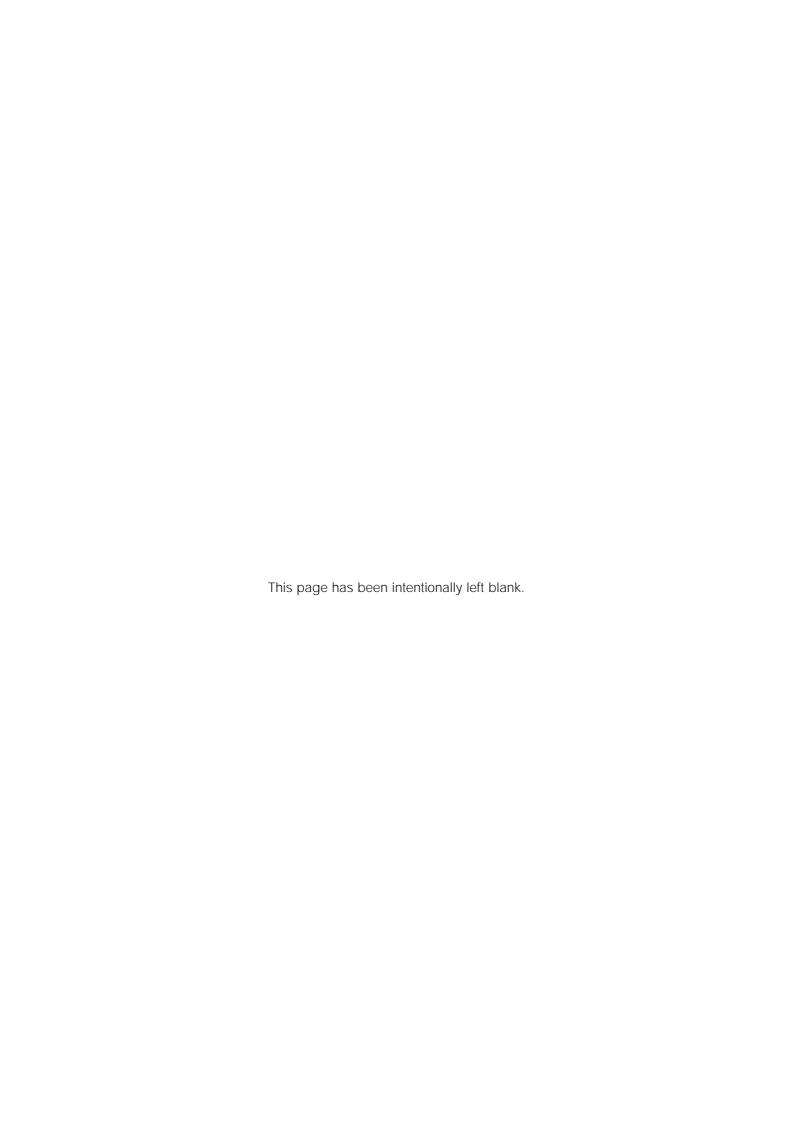
	Location of Properties	Description	Tenure / Age of Buildings	Approximately Land Area / (Built-up Area)	Net Book Value RM' 000	Date of Acquisition
	5 plots of land comprising Lot Nos: PT 5032, 5033, 5034, 5035 and 5036 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Industrial land ( with factory or brick making plant, office, store and workshop)	Freehold (Between 13 - 20 years)	23.2923 acres (68,988 sq/ft)	1,458	08.12.73, 08.12.73, 08.12.73, 11.04.94, 11.04.94
	2 plots of land Lot Nos : 25 and 26 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Industrial land (with 1 open-sided factory buildings for paver plants)	Freehold (Between 7 years)	5.8686 acres (159,375 sq/ft)	4,687	16.11.76
	2 plots of land comprising Lot Nos : PTD 6922 and 1186 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Extraction of clay	Freehold	24.3376 acres (N/A)	353	29.06.85 30.09.85
	4 plots of land comprising Lot Nos: 1187, 27, 24 and 20 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Agricultural land (reserve for clay extraction)	Freehold	18.3562 acres (N/A)	371	30.09.85 03.09.83 17.06.96 17.11.99
	Lot No : 1617 Mukim Simpang Kiri 4, Batu Pahat, Johor Darul Takzim.	Agricultural land (reserve for clay extraction)	Freehold	5.0812 acres (N/A)	408	23.12.96
	Lot No : PTD 6920 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Industrial land (with 2 open-sided factory buildings for brick making plants)	Freehold (Between 20 years)	7.0000 acres (111,705 sq/ft)	1,801	29.06.85
	Lot Nos: PTD 6988 and PTD 6989 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Industrial land (with open-sided factory buildings for roofing tiles plants, office building cum store and laboratory)	Freehold (Between 9 years)	8.7810 acres (224,772 sq/ft)	5,162	14.09.91 26.04.84
	Lot No : PTD 6921 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Extarction of clay	Freehold	20.5597 acres (N/A)	292	29.06.85
<b>&gt;</b>	3 plots of land comprising Lot Nos: PTD 8029, 6642, and 809 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Agricultural land (reserve for clay extraction)	Freehold	22.9330 acres (N/A)	313	31.01.91 20.10.93 07.01.94
	EMR 3460 Lot 6641 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Agricultural land (reserve for clay extraction)	Freehold	1.6311 acres (N/A)	104	25.09.95

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## **LIST OF PROPERTIES**

Location of Properties	Description	Tenure / Age of Buildings	Approximately Land Area / (Built-up Area)	Net Book Value RM' 000	Date of Acquisition
EMR 3134 Lot 6625 Mukim Sri Medan 18, Batu Pahat, Johor Darul Takzim.	Agricultural land (reserve for clay extraction)	Freehold	4.0747 acres (N/A)	212	12.04.97
Suite No 1604 Tower A Menara Atlas Plaza Pantai Kuala Lumpur.	Office building	Freehold (8 years)	2,360 sq/ft	1,217	24.05.96
2 units of double storey terrace house Lot Nos: PTD 80331 and 8036 Taman Impian Jaya, Mukim Tebrau, Kempas, Johor Bahru, Johor Darul Takzim.	House (vacant-to be sold) 0,	Leasehold (5 years)	3,184 sq/ft (3,598 sq/ft)	324	05.05.00





I/We

## **FORM OF PROXY**



of			
being a	member/members of the abovenamed Company, hereby appoint		
of			
or failir	ng whom,		
of			
be held 2006 a	/our proxy to vote for *me/us and on *my/our behalf at the Eleventh Annual General M at Dewan Okid, 2nd Floor, Hotel Carnival, 2, Jalan Fatimah, 83000 Batu Pahat, Johor, Mal t 12.00 noon and at any adjournment thereof *for/against the resolutions to be proposed	aysia on Th	
	our proxy is to vote as indicated below:-		1
NO.	RESOLUTIONS	FOR	AGAINST
1.	To receive the Audited Financial Statements for the financial year ended 31 December 2005 together with the Directors' and Auditors' Report thereon.		
2.	To approve the payment of Directors' Fees for the year ended 31 December 2005.		
3.	To re-elect the following Directors who retire in accordance with Article 80 of the Company's Articles of Association: Ng Yeng Keng @ Ng Ka Hiat		
4.	- Mohd Salleh bin Jantan		
5.	- Tan See Chip		
6.	Re-appointment of Datuk Ng Eng Sos @ Bah Chik as Director pursuant to Section 129 (6) of the Companies Act, 1965.		
7.	Re-appointment of Messrs Ernst & Young as Auditors.		
8.	Authority to Allot Shares - Section 132D.		
9.	Proposed Renewal of the Existing Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature.		
10.	Proposed Shareholders' Mandate for New Recurrent Related Party Transactions of a Revenue or Trading Nature.		
11.	Proposed Amendments to the Articles of Association of the Company.		
absenc	indicate with a cross (X) in the space whether you wish your votes to be cast for or aga e of such specific directions, your proxy will vote or abstain as he thinks fit.	ainst the re	solution. In the
	Number of Shares Hel	d	
	Signature of Member(s)		

- A member of the Company entitled to attend and vote at the Meeting shall not be entitled to appoint more than two proxies to attend and vote in his stead. Where a member appoints two proxies, the appointments shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.
- 2. A proxy may but need not be a member of the Company and if the proxy is not a member of the Company, Section 149 of the Act shall not be applicable.
- 3. Where a member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991 it may appoint at least one proxy in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
- The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorised in writing or if such appointer is a corporation under its common seal or the hand of its attorney.
- All forms of proxy must be deposited at the Registered Office of the Company situated at Suite 6.1A, Level 6, Menara Pelangi, Jalan Kuning, Taman



**STAMP** 

# The Company Secretary SYMPHONY INCORPORATIONS SDN BHD

(Co. No. 118382-V)

Suite 6.1A, Level 6, Menara Pelangi, Jalan Kuning, Taman Pelangi, 80400 Johor Bahru, Johor Darul Ta'zim

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